What is a Non-Instructional Program?

Non-instructional programs represent all Administrative and Business Services, Student Services, and non-instructional Academic Affairs areas at BCC.

Non-Instructional Program Name

Please indicate the program name: Library

Academic Year: 2023-2024

Name(s) of Submitter(s): Bryan Asdel, Kyri Freeman, April Ayto, John Macomber, Steve Smith, Kimberly

Evans

I. Area Description

The purpose of this section is to provide the reader and/or reviewer with a brief snapshot of the area. This section should be kept short, a few paragraphs at the most, and address the following:

A. What is the area mission and how does it support the institutional mission?

Barstow College Library is committed to serving the needs of our students, faculty, staff, and community patrons by striving to meet the following goals:

- Maintaining a diverse collection of materials to support the academic and vocational needs of our student body;
- Helping students develop skills essential to academic and occupational success by promoting information competency and critical thinking;
- Working with the faculty to ensure knowledge of the library's services and resources and providing training and support to incorporate them into curriculum;
- Providing resources and research assistance to enhance faculty research;
- Serving the diverse needs of all library patrons, including remote learners and those with special needs:
- Responding to changing technologies by providing resources in a variety of formats, both print and electronic, and maintaining a knowledgeable and skilled staff;
- Promoting lifelong learning and the value of the library in the campus environment.
- B. What is the area vision and how does it support the institutional vision?
 Barstow College Library remains focused on student success and the promotion of lifelong learning for our community.
- C. Please provide a short area description: The library provides material, resources, and instruction, physically and virtually to assist students, faculty, staff, and the community with their lifelong learning goals.
- *D.* How does your area align to and/or support one or more of the following BCC Strategic Priorities? The library will continue to bring online more digital books and databases to assist our online students. We continue to work with all departments and students to provide them with materials and information that they require. All staff at the library continue our education, taking relevant courses to ensure that we are up to date

with the latest trends and technology, creating a culture of learning, innovation, and equitable student success. The library continues to build community by promoting library resources through the creation of LibGuides, library displays, community library cards and the digitization of the archive collection.

- Innovate to Achievable Equitable Student Success
- Ignite a Culture of Learning and Innovation
- Build Community
- Achieve Sustainable Excellence in all Operations

II. Area Effectiveness

The purpose of this section is to evaluate the area holistically by reviewing and analyzing data within the context of serving the area's internal and external customers, helping students reach their goals, and furthering the mission of BCC.

For each item below, review the data provided. As you examine the data, be on the lookout for trends and outliers.

Provide a short analysis (2-3 sentences) for each item. If data are not available (i.e., student satisfaction surveys), please indicate that on the form.

Customers

Demographics of internal and external customers – who do you serve?

The library serves the students, staff, and faculty of Barstow College. Specifically, we provide research and reading/viewing materials to students to assist them with their course assignments, career investigation, life skills, and intellectual passions. We also teach students to evaluate information and use the library systems. We offer professional development and higher education-related reading and viewing for College staff and faculty. Our librarians have been embedded in many courses including ARTS 1, ARTS 2, HUMA 4, SOCI 2, ENGL 1A, ENGL 1C, HIST 2A, HIST 1B, ENGL 1B, SOCI 1, HUMA 1, HIST 1A, HIST 2B, MUSI 3, BADM 6, CHLD 6, PSYC 11, COMM 2, COMM 3, PSYC 12, COMM 1, CBIS 1, CHLD 9, CBIS 13, WARE 54, WARE 55, ENTR 1, BADM 5, MGMT 5, SOCI 3, SOCI 25, ENGL 12B, ENGL 13A, COMM 4, CBIS 13, CBIS 14, CBIS 17, CBIS 22A, CHLD 35, CHLD 6, SDEV 5, COSM 51C, PSYC 15, CHLD 25, CHLD 17A, PHIL 1, MGMT 3 BADM 1, CHLD 11A, CHLD 35A, ENTR 2, ENTR 4, POLI 1, POLI 2 and COMM 2, in most cases more than once.

The library serves the general population of Barstow. Individuals can use library resources on a limited basis. We have offered residents and staff of the Barstow Veterans' Home the opportunity to have library cards, and several have taken advantage. Likewise, we have offered cards to the staff of the Mojave River Valley Museum and they have been interested. Offers to the local BLM and Mojave National Preserve staff have not gotten much response, but we remain interested in extending some level of access to select groups within local government and business.

Policies and Process Response

What recent changes in policies, procedures and processes have impacted or will impact your Service Area or Administrative Unit (BCC BP/AP; Federal, State & local regulations; guidelines). Describe the effect the changes or updates in policies and processes have had on the unit.

N/A

What in-house policies, procedures, and processes need to be updated, created, or deleted?

The Library Handbook of Policies and Procedures is being updated to reflect current changes in policy and procedure. The Handbook has an updated date of September 2023 which better outlines our current policies and procedures. New library signage and maps are needed because of recent departmental moves and changes.

The library is updating its student worker onboarding to make sure student workers feel ready to work in the library. The student worker handbook is being reworked.

Collaboration with Other Areas Response

What areas and/or administrative units are integral to the work of your area and why? Please provide examples of collaborating with other areas on projects, process improvement, etc.

Added a new section for the Adult Education/FKCE with more than 1000 books covering childhood development, career development, job testing, GED testing and books in Spanish.

What other areas have you worked with? Please provide examples of collaborating with other areas on projects, process improvement, etc.

The library has recently collaborated with the Adult Education department to house their book collection. This collection has now over 1000 items in the library collection.

The library is currently collaborating with The Mindful Space for Suicide Prevention Month with a central display including library materials and college resources for students.

The library is doing more to connect the library budget to provide for the Library and Teaching and Learning Support Center.

The library technician II was recently researching grants on behalf of the director of homeless and housing insecurity program, the dean of instruction and human resources. Contact was made with vendors for pricing and free trials/demos for the stakeholders.

Collaborated with Instructional Affairs Office on historical research and displays.

Embedded librarians collaborate with various instructional departments to provide materials and support for faculty and their online students.

What other areas do you want or need to work with more and why?

We need to have more regular contact with instructional faculty. At this time, faculty may or may not choose to have their students interact with the library. We can promote our services, but there is no regular channel for us to do so. If we had a regular presence on more college committees and were invited to departmental meetings, it would help us to have more consistent and effective contact with students. This may change with the move of academic affairs to the library as the faculty lounge is now in the library solarium

Staffing

Area Organization – state any changes in the past few years.

Creation of more administrative positions, addition of a part-time librarian.

Please list any professional development that staff has participated in (Standard 3.2)

Staff have received training in Library Cataloging, Artificial Intelligence, Adobe Lightroom, and ADA Compliance.

The staff continue to make use of free career and technical training provided from LinkedIn Learning through California Community College's Vision Resource Center.

Library staff have made use of the Colleges Adobe License to use and learn many Adobe products.

Our faculty librarian has continued professional development in library education and information literacy.

Our part-time faculty librarian has received certificates in ADA Compliance, OER Basics and Teaching Online with Instructional Design.

Our library technician II has taken many courses through 20+ courses through Linkedin Learning and taken multiple courses through Coursera.

Please list any professional development staff would benefit from (Standard 3.2)

Library technology and systems, Office applications and software, Customer Service, SARS training, video creation and editing and Instructional training.

Do staff receive an annual employee evaluation on a regular basis (Standard 3.3)? If no, please explain. Yes

Is the staffing within the department sufficient to meet all responsibilities in a timely manner and support internal and external customers adequately (Standard 2.7)?

Yes

Area Effectiveness Data and Analysis

Satisfaction Surveys

Proposed student survey for main library webpage.

Audits, project tracking, etc.

We keep track of foot traffic, physical item checkouts, items purchased for and removed from the collection, donations, and traffic on our electronic resources. These are kept in spreadsheets (attached) and Board Reports (attached).

Student Equity Data

Specifically discuss any equity gaps that have surfaced in the data. What innovative plans or projects will help to close these gaps?

Students who do not have access to a tablet or laptop are often trying to access and search for library materials using their phones. Though this technically works, it is not ideal and makes reading college-level texts difficult. The Chromebook loan program took place outside our department and was one effective project toward closing this gap. The library plans to advocate to DEITC and Academic Senate for the continuation of that or a similar program and for the establishment of a technology access requirement for students who are taking all online courses or cannot easily access the physical library (i.e. Fort Irwin students and those in other communities).

The lack of ability to read, utilize logical thought patterns, demonstrate familiarity with current culture and events, and navigate computer systems at an adult level creates a huge gap in the ability of our students to access library resources and get the desired level of benefit from them. Some of this equity gap lies outside not only the library's control but that of BCC as an institution. To try and

address this gap, we provide materials at various reading levels and in various modalities. We exemplify patience and courtesy in our dealings with students and analyze our instructional material to ensure the greatest possible accessibility.

<u>Institution-set Standards</u>

If applicable, reflect on how the department/unit assists the college in reaching the institution-set standards and stretch goals. What innovative plans or projects will help to address any deficiencies?

Other Supporting Data (Qualitative or Quantitative)

Data supporting contribution to institution set standards? Reserve materials stats? Library sign in usage stats? Embedded librarian stats? How many classes?

The library supports institutional set standards by providing materials, such as textbook reserves which assist students in meeting their online and on campus course requirements. This access is vital to course completion. The textbook reserves section in the library provides essential access for students unable to acquire them for financial or other reasons. The library fully supports OER resources and makes available printed copies of OER textbooks for student use. (stats on textbook use? Alma?)

The library also provides expert research assistance from degreed librarians. Research assistance includes material created through LibGuides, online classroom embedded librarian services and an extensive collection of vetted materials dedicated to supporting instruction and life-long learning. The library also offers on-site instruction available to all, focused on classroom assignments.

The library's LibGuides focus not only on library material, but Barstow College resources as well. There are LibGuides supporting all college departments, including support pages on Job Searching, Anxiety Stress and Mental Health, and Coronavirus Disease (COVID-19). The LibGuides also provide material on community interest topics such as Places to Go, Things to do in our area, Genealogy, Generative AI (Artificial Intelligence) and Local History. New guides are added continuously not only for college courses but general interest topics. The library supports diversity with LibGuides on Native American Resources, Resources for LGBTQ and our monthly displays which highlight our resources.

Our Canvas page provides handouts on library databases, module workshops and an OER master list. Video demonstrations of library databases are currently ongoing with specific videos created to support classroom or student requests.

The library also participates in community outreach. We have issued cards to the Mojave River Valley Museum and offered cards to the Bureau of Land Management. We are available for residents of the Veteran's Home for book check out, newspapers, research and a quiet place to visit. We have also done research for the Mojave River Museum and other organizations resulting in sharing copies of documents to enrich the community. Past dated Newspapers are donated to the Barstow Humane Society.

All library material, resources and outreach support the Institution-set standards for course and degree completion, leading to degree and/or transfer opportunities. The library collection supports Certificate programs and Licensure Examination Pass Rates with the addition of test preparation books recently cataloged in the Adult Education section. The library also subscribes to the Films on Demand Database, which includes various collections of academic support materials including videos focused on CTE Programs. We continue to add LibGuides highlighting material for various certificate programs including the recent edition of Entrepreneurship 3 and 4 guides. The support the library supplies not only assists the college but the

Non-Instructional Program Review Template community, which in turn leads to higher employment rates.

SWOT Analysis

Conducting a SWOT Analysis (Strengths, Weaknesses, Opportunities, Threats) is another tool that can help areas evaluate themselves. The SWOT Analysis not only looks internally, but externally as well.

The SWOT Analysis provides a way for areas to highlight their accomplishments and also identify possible gaps or issues that need to be addressed.



	Positive/ Helpful	Negative/ Harmful
Internal	STRENGTHS Staff Knowledge	WEAKNESSES Outdated job descriptions
	Interdepartmental Cooperation	Need for more regular promotion/advertising
External	OPPORTUNITIES Faculty Relationships Outreach Diversifying Services Increase in Online Resource use Participate in more campus committees and events	THREATS Funding Decrease in physical student usage of library

III. Goals and Service Area Outcomes (SAOs)/Administrative Unit Outcomes (AUOs)

The purpose of this section is to use data to develop goals, expected SAOs/AUOs for the next three years, and to reflect upon goals and outcomes from the previous cycle

You should reflect on and incorporate the responses from all the previous questions and the SWOT analysis into this section.

As you develop goals and outcomes:

- a. formulate **two to three goals with an expected outcome for each** that will help maintain or enhance program strengths or will act as an intervention to an identified weakness (cite evidence from assessment data and/or other area effectiveness data).
- b. indicate the **status** of the SAO/AUO (ex: is the goal or outcome new, a carry-over from the previous program review cycle, etc.)
- c. indicate how each goal and outcome are aligned with the College's Strategic Priorities.
- d. indicate how each goal and outcome are aligned with the <u>Pillars of Guided Pathways</u>.
- e. List at least one action/strategy for each goal/outcome.
- f. Explain how you will **measure** the goal/outcome.

g. List any resources that will be needed to achieve the goal/outcome

GOAL #1

Increase student engagement with Library programs and services.

Expected Service Area Outcome/Administrative Unit Outcome

Students will increase their use of and engagement with the written word, leading to improved success in coursework at BCC and after transfer. (Assessment methods: Student use of appropriate resources for research assignments; circulation statistics; surveys of students to assess their reading behavior at various points during their education.)

A.	This Goal/Outcome is						
		New					
	\boxtimes	Continued					
	\boxtimes	Modified					
	of libra	If modified please list how and why. The original goal was to increase 'awareness', but that doesn't measure the kind of active usery resources and services that contributes to student success.					
В.	. Alignment to BCC Strategic Priority (Select at least one but choose all that apply) Strategic Priority 2: Ignite a Culture of Learning and Innovation						
	Strateg	ic Priority 4: Achieve Sustainable Excellence in all Operations					
	Choose	an item.					
	Choose	an item.					
C.	Relatio	nship to Guided Pathways					
		Clarify the Path					
	\boxtimes	Entering the Path					
	\boxtimes	Staying on the Path					
	\boxtimes	Support Learning					
D.	1. Facu	ist actions/strategies for achieving this goal/outcome. Ity librarians will make at least 20 separate contacts with instructional faculty each semester, sing our resources and services and suggesting assignments, library tutorials, and other specific faculty can take to connect students with the library.					

courses, and social media outreach.

asynchronous/synchronous workshops, attending college informational events, embedding in

2. Contact measures will include email, personal interactions with faculty, flyers, open

- 3. Update library infrastructure, including carpet, stacks, and furniture.
- E. Briefly explain how you will measure the goal/outcome.

Every time we make a contact, library staff will document whom we spoke with and what information was

	or follow any	byided. We will then document if faculty bring their students in for tutorials, assign students library work, follow any other suggestions, as far as possible. We will also assess this outcome via circulation data for the electronic and physical resources.							
		se list resources (if any) that will be needed to achieve the goal/outcome. ary classified job descriptions, Part-time librarian funding, funding for renovations.							
•	GOAL#2								
	Continue to	reate an outstanding e-book collection.							
	The I	d Service Area Outcome/Administrative Unit Outcome library will provide students, faculty, and staff with a variety of timely, high-quality, and relevant sual and electronic resources for support in coursework, research, professional development, personal development.							
	G. This	Goal/Outcome is							
		New							
		Continued							
	\boxtimes	Modified							
	increased fur	If modified please list how and why. Click or tap here to enter text. ur goal was to subscribe to Overdrive e-books. This has been accomplished. We now need ading so as to provide a collection of e-books that will support our academic programs and our primation needs.							
	_	ment to BCC Strategic Priority <i>(Select at least one but choose all that apply)</i> egic Priority 1: Innovate to Achieve Equitable Student Success							
	Strat	egic Priority 2: Ignite a Culture of Learning and Innovation							
	Choo	se an item.							
	Choo	se an item.							

Relationship to Guided Pathways

Clarify the Path

Entering the Path

		Non-Instructional Program Review Template						
	\boxtimes	Staying on the Path						
	\boxtimes	Support Learning						
continu	Solicit faculty feedback for collection purposes We have attached a BAP requesting increased funding. Whether or not we receive it, we do intend to continue actively acquiring a broad collection of e-books. K. Briefly explain how you will measure the goal/outcome. Number of e-books available.							
GOAL Impro	_	uracy and relevancy of the catalog.						
Ensurin	g the ac	Service Area Outcome/Administrative Unit Outcome curacy of the catalog will assist students in finding and using relevant material. Catalog ould be ongoing, reflecting the changing needs of students.						
M.	This Go	pal/Outcome is						
		New						
	\boxtimes	Continued						
		Modified						
		If modified please list how and why. Click or tap here to enter text.						
N.	_	ent to BCC Strategic Priority (Select at least one but choose all that apply) an item.						
	Strateg	ic Priority 1: Innovate to Achieve Equitable Student Success						
	Strateg	ic Priority 4: Achieve Sustainable Excellence in all Operations						
	Choose	an item.						
Ο.	Relatio	nship to Guided Pathways						
		Clarify the Path						
		Entering the Path						
	П	Staving on the Path						

- P. Please list actions/strategies for achieving this goal/outcome.

Remove outdated and underutilized materials. Use Alma Analytics to generate a list of books either published or last checked out before 2000 and then go through to consider for weeding. Improve the relevancy and accuracy of catalog. Catalog editing will also improve collection development goals.

- Q. Briefly explain how you will measure the goal/outcome.

 Run reports demonstrating outdated titles and incorrect records.
- R. Please list resources (if any) that will be needed to achieve the goal/outcome. Staff to run and check reports.

Previous Goals/Outcomes

Were any outcomes discontinued or completed? Please speak to outcomes you are not carrying forward from the previous program review cycle and discuss why.

Click or tap here to enter text.

IV. Resource Requests

What does the area need to meet its goals and outcomes? Resource requests should be evidence-based and tied to goals and objectives stated above.

Resources may be requested from the following categories:

- a. Personnel/Staffing
- b. Technology Resource
- c. Facilities Resource
- d. Professional Development
- e. Other

For all resource requests departments/areas should utilize the <u>Budget Allocation Proposal form</u> and submit with their program review. If needed, the Out-of-Cycle BAP form may be submitted for resource requests when completing an Annual Update in Years 2 and 3.

Goal/ Outcome #	Resource Required	Estimated Cost	BAP Required? Yes or No	If no, indicate funding source
Classified position changes	HR - Staffing change	12,000	YES	Click or tap here to enter text.
Overdrive Ebooks	Overdrive Ebook database	\$10,000	YES	Click or tap here to enter text.
Removal of stacks	An outside team hired to remove and break down library shelving. Outside team to coordinate with facilities team	Click or tap here to enter text.	YES	Click or tap here to enter text.
New library carpeting	Outside team to coordinate with facilities team	205,00	YES	Click or tap here to enter text.
Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.

Date: 9/19/2023	Originator:	Bryan Asdel					
Program or Department Name:	Library						
Dean/Vice President/Supervisor:							
bearly vice i residently supervisor.							
What are you requesting? (Brief)							
Amount Requested:	_ ⊠ One-tir	me Funding	□ Or	ngoing Funding			
Funding Source (if known):							
	REQU	EST TYPE:					
Complete Personnel/Staffina	ology Resource hnology section below	☑ Facilities Complete Faciliti		☐ Professional Development Complete Professional Development section below			
	PERSONNEL/S	TAFFING REQ	UEST				
Is the position request for: ☐ Faculty	☐ Classified	☐ Manag	gement/Confide	ntial			
Is the position requested: A new cla	assification (Attach	<i>proposed</i> job des	scription, or deta	niled list of proposed duties)			
☐ An existir	g classification	Official Job Title:	:				
Is the position requested: ☐ Full Time	☐ Part Time:	Mor	nths/Year 	Hours/Week			
	TECHNOLOGY F	RESOURCE REC	QUEST				
Indicate the category of the request:							
	, ,	Network	☐ Audio-Visual	_			
		Faculty	⊠ Staff	☐ Other			
0 1	Yes Explain: Secure Room	Secure Cabinet	☐ Cable/Lock	☐ Password			
Have you completed and attached the <u>Tec</u>	Have you completed and attached the <u>Technology Assessment Form</u> ?						
FACILITIES RESOURCE REQUEST							
Indicate the intended users:	Students 🗵	Faculty	⊠ Staff	☐ Other			
Is maintenance required? □ No ⊠		outside team v acilities team.	vould do this	and coordinate with			

	PROFESSIONAL DEVELOPMENT REQUEST								
							_		
	Indicate the intended users: □ Students □ Faculty □ Staff □ Other Do other internal areas/departments need to be involved? □ No □ Yes Explain:								
Is techno	logy needed?	□ No	☐ Yes	Explain:					
1. Wh		ent almost	20-year-			_	hanges being made to the be replaced with half		
						l collection.	1		
2. a)		_			Ipdate is the section num		ted? Include the text from the		
	GOAL #1 Increase s Expected Goal / Ou Part D #3. (Page 10). Please list	Serving the needs. tudent engage service Are tcome Update library cla	agement a Outcon rary infras	with Lib ne/Adm structur	eds of all lilerary program inistrative Ue, including one needed to a	ns and services. Init Outcome Earpet, stacks, an			
b)	outcomes (-	arning Ou	tcomes,		-	m the assessment of ervice Area Outcomes, or		
c)	c) How was this included in the Area Goals section of your Program Review? Please cite section/item number and include the text.								
	Goal #1 3. Update	library infra	astructure	e, includ	ling carpet, s	tacks, and furnit	:ure.		

3. If this item is approved, what departments or resources are needed, or would be affected, when implementing or developing it, on both a short-term and a long-term basis? Have they been notified? Example: Technology Assessment Form

(This question is not required for Personnel/Staffing requests.)

The removal of the physical shelves would need support from facilities and maintenance to remove the existing shelves and place the new shelving.

4. a) How will this resource improve student success or institutional services?

Removal of the existing shelves to be replaced with half shelves would be more easily accessible and connect to compliance with ADA to make the learning resource center and the library more ADA friendly.

b) What data will you gather and analyze to demonstrate that your proposal is meeting this goal(s)?

Removal of the current shelving would be demonstrated by improved use of the area by students.

5) Describe how your request is aligned with as many of the college's strategic planning documents as applicable. (If the request does not align with a document, indicate N/A.)

Please be specific and provide detail, ensuring a clear correlation between content of referenced document and the request. Cite the section and page numbers where the correlation can be found.

(Follow the links to access each document)

1. Mission Statement

Changing the shelving configuration will support "providing our students, community, and military population with the educational tools to achieve personal goals and professional growth" by promoting access to materials.

2. Strategic Priorities / Strategic Goals

Strategic Priority #1 - Innovate to Achieve Equitable Student Success

4. "Promote the Barstow College Promise program, Transitional College and Dual enrollment and Adult Education programs to increase college access, affordability and completion."

The library has added over 1000 physical books from adult education to the library shelves. Removal of the old shelving to ADA compliant half rack shelving would be better suited to incorporate all stakeholder groups.

3. Educational Master Plan

"Academic Affairs Liberal Arts Areas, Library- Student Academic Support Services Visions

Ideas Percolating, Undetermined Implementation Date

• Remove outdated materials from the library.

- Once this is done, make physical changes to library furniture and its functions." (p. 140)
- 4. Others: Such as <u>Technology Plan</u>, <u>Facilities Master Plan</u>, <u>HR Staffing Plan</u>, <u>Professional Development Plan</u>

Given it's the facilities request this would be in line with the Facilities Master Plan. While the Learning Resource Center is the 4th newest building on campus behind the Workforce office, performing arts and wellness center.

Vision for the future 2030 Key Planning Objectives and Principles

Where effective, renovate existing facilities to support programmatic needs (page 198). Providing spaces and places where students can easily connect/collaborate with each other (page 198).

		ADMINISTRATIVE USE		
Administrator:		Title:	_	
Comments/Recor	nmendations:			
Signature:		Date:		
Administrator:		Title:		
Comments/Recor	nmendations:			
	_			
Unit Priority Rank	ing: of			
		BUDGET INFORMATION (This section MUST be completed)		
Budget Program	Number:		Restricted	☐ Unrestricted
Comments regard	ling Budget Informa	ation:		
Signature:		Date:		

Date: 9/19/2023		Originator:	Bryan Asdel		_	
Program or Department Name: Dean/Vice President/Supervisor:		Library				
		Bryan Asdel				
What are you requesti (Brief)	ng?	Ongoing funding	g for Overdrive	e ebook databa	ase	
Amount Requested:	\$10,000	☐ One-time	e Funding	☐ Ong	oing Funding	
Funding Source (if kno	wn):					
		REQU	JEST TYPE:			
					☐ Professional	
Personnel/Staffing Complete Personnel/Staffing section below		chnology Resource	☐ Facilities f	co	Development mplete Professional Development ction below	
☐ OTHER						
		PERSONNEL/	STAFFING REQ	UEST		
Is the position request for: ☐ Faculty ☐ Classified ☐ Management/Confidential						
Is the position requested:	☐ A new	classification (Attach	n <i>proposed</i> job de	scription, or detai	led list of proposed duties)	
	☐ An exis	ting classification	Official Job Title	:		
Is the position requested:	☐ Full Tim	ne 🗌 Part Time:	Mo	nths/Year	Hours/Week	
		TECHNOLOGY	RESOURCE REG	QUEST		
Indicate the category of the	request:					
☐ Hardware ☐ Softv	ware	☐ Printer/Copier ☐] Network	\square Audio-Visual	☐ License/Maintenance	
Indicate the intended users	:	☐ Students ☐] Faculty	☐ Staff	☐ Other	
0 1		Yes Explain:	7 Carrows Calabarat			
How will it be secured? \Box	Alarm	☐ Secure Room ☐	Secure Cabinet	□ Cable/Lock	☐ Password	
Have you completed and at	tached the <u>T</u>	echnology Assessmer	nt Form?			
FACILITIES RESOURCE REQUEST						
Indicate the intended users	:	☐ Students ☐] Faculty	☐ Staff	☐ Other	
Is maintenance required?	□ No	☐ Yes Explain:				

			PROFE	SSIONAL	DEVELOPM	ENT REQUEST	
	the intended us		☐ Stude		☐ Faculty	☐ Staff	☐ Other
□ No		Explain:					
Is techno	ology needed?	□ No	☐ Yes	Explain:			
1. Wh	• Ind res cal • E-l- bo co ex-	a larger and creasingly, sources for not be da cooks are tooks cost or mmunity, ample, the ild Develo	the collegonation of co	ge is moves who into tolen, or expensive \$100 or dedicate ective Faurses, co	ving to onling eract with the generate late as a one-to more. To a more resou mily Engage osts \$38.95 a	he college mos te fees. me purchase to dequately supp rces to this are ement Policies, as a print book.	ok database. d services. E-books are vital tly online. In addition, they han print books. Overdrive fort our curriculum and a. To provide one typical which directly supports our On Overdrive, it costs esource, but the need for
	mo	ore financi	al suppor	t is obvic	ous.		
2. a)	Area M formats, be Goal #1, in Pathways i provide fac and electro skills, and supports G goals align Success".	view AND Aission: Report print and acrease stuenth and security and security and security and security and description and description and the security and secur	cite the a esponding nd electro dent enga s of stayir taff with a ces for su evelopme ways in t ional Stra	pplicable to chan nic. gement ng on the a variety pport in ent. Our the areas	e section number ging technor with library path and sure of timely, hocoursework modified go of staying coirity #1, "In	mber(s). logies by provi programs and supporting learningh-quality, and, research, profal cites the nee on the path and annovate to Ach	ding resources in a variety of services. Supports Guided ing. Goal #2, the library will d relevant print, audiovisual, ressional development, life d for increased funding. This supporting learning. Both ieve Equitable Student
b)	outcomes (S Administrati We assess post-pande	Student Le ive Unit Ou our library emic reope tionately in	arning Ou utcomes). outcome ning, we l	es largely	rogram Le through us n our foot tr	vel Outcomes, age statistics. Caffic drop whil	om the assessment of Service Area Outcomes, or Over time, especially since the e our electronic usage data a much more extensive
c)	How was the			ea Goals	section of y	our Program R	eview? Please cite section/iter
	As cited at	ove, Goal	s #1 and 2	2.			

3. If this item is approved, what departments or resources are needed, or would be affected, when implementing or developing it, on both a short-term and a long-term basis? Have they been notified? Example: Technology Assessment Form

(This question is not required for Personnel/Staffing requests.)

Since this is a database, no other departments would be needed to implement it. Promotion and interpretation to students will be done within our department. We need ongoing increased funding.

4. a) How will this resource improve student success or institutional services?

Students who do not come to the college in person or find it easier to access an e-book will have access to a wide range of scholarly material supporting our curriculum. Students will not be liable for damage, loss, or late fees because this is impossible with e-books.

- b) What data will you gather and analyze to demonstrate that your proposal is meeting this goal(s)?
- Funding
- Number of books purchased
- Usage statistics provided by the vendor
- 5) Describe how your request is aligned with as many of the college's strategic planning documents as applicable. (If the request does not align with a document, indicate N/A.)

Please be specific and provide detail, ensuring a clear correlation between content of referenced document and the request. Cite the section and page numbers where the correlation can be found.

(Follow the links to access each document)

1. Mission Statement

This request supports higher learning by strengthening one aspect of our educational tools. It supports both traditional and distance education courses, programs, and pathways and innovates to keep abreast of our changing global society.

2. Strategic Priorities / Strategic Goals

Strategic Priority #1 Innovate to achieve equitable student success Ensure students are learning

- 2. Embrace innovative teaching strategies to enhance student engagement,
- 3. Embrace innovative ways to use instructional technology to support and enhance teaching and learning.

3.	Edι	ucati	onal	М	laster	Ы	an

4. Others: Such as Technology Plan, Facilities Master Plan, HR Staffing Plan, Professional Development Plan

Three of the seven themes of the Technology Plan connect directly with adding new technology to assist students.

"Student success and access to current technology are synonymous."

[&]quot;The quality of our learning environments depends on technological currency."

[&]quot;Wireless technology has become a mature technology able to support learning everywhere"

		ADMINISTRATIVE USE		
Administrator:		Title:	_	
Comments/Recor	nmendations:			
Signature:		Date:		
Administrator:		Title:		
Comments/Recor	nmendations:			
	_			
Unit Priority Rank	ing: of			
		BUDGET INFORMATION (This section MUST be completed)		
Budget Program	Number:		Restricted	☐ Unrestricted
Comments regard	ling Budget Informa	ation:		
Signature:		Date:		

Date: 09/19/2023		Originator:	Bryan Asdel			
Program or Departmen	Program or Department Name:					
Dean/Vice President/Supervisor:		Bryan Asdel				
What are you requestir	ng? (<i>Brief</i>)	New Flooring	; in Library			
Amount Requested:	\$55,250	⊠ One-t	ime Funding	□ Oı	ngoing Funding	
Funding Source (if know	wn):					
		REQ	UEST TYPE:			
☐ Personnel/Staffing Complete Personnel/Staffing section below ☐ OTHER		Dlogy Resource		s Resource ities section below	☐ Professional Development Complete Professional Development section below	
PERSONNEL/STAFFING REQUEST						
Is the position request for:	☐ Faculty	☐ Classifi	ed 🗆 Mana	agement/Confide	ntial	
Is the position requested:	☐ A new cl	assification (Atta	ch <i>proposed</i> job de	escription, or deta	ailed list of proposed duties)	
	☐ An existir	ng classification	Official Job Titl	e:		
Is the position requested:	☐ Full Time	☐ Part Time:	Mo	onths/Year	Hours/Week	
		TECHNOLOG	Y RESOURCE RE	:QUEST		
Indicate the category of the	request:					
☐ Hardware ☐ Softw		, ,	☐ Network	☐ Audio-Visual	_	
Indicate the intended users:			☐ Faculty	☐ Staff	☐ Other	
Is training required?		Yes Explain: Secure Room	☐ Secure Cabinet	☐ Cable/Lock	☐ Password	
Have you completed and att	tached the <u>Te</u> c	chnology Assessm	ent Form?			
		FACILITIES	RESOURCE REQ	UEST		
Indicate the intended users:	X	Students	□ Faculty □ Facul	⊠ Staff	⊠ Other	
Is maintenance required?	□ No ⊠	Yes Explain:	moping, etc.	wiii require reg	gular sweeping,	

				PROFE	SSIONAL	. DEVELOPM	ENT REQUEST		
	other	the intended use internal areas,		☐ Stude		☐ Faculty	☐ Staff	□ Other	
Is te	chno	logy needed?	·	☐ Yes	Explain:				
1.	\A/b	y is the requ	lost boing n	Cobco					
1.	VVII	New floor environme outcomes.	ring in the li	ibrary ca itively in	fluences	students' we	ell-being, engage	able, and visually appealing ment, and learning arpeting is now almost 20	
		years old a library.	and needs to	o be redo	one to loc	ok appealing	and inviting to the	he students entering the	
2.	a)	Program Re	eview AND	cite the a	pplicable	section nur	mber(s).	ed? Include the text from	n the
			. opuate ne			Te, merdama		(pg. 10).	
	b)	-	Student Lea	arning O	utcomes,		_	n the assessment of ervice Area Outcomes, or	
		welcomin		al enviro	nment, h	naving new f		library by creating a more will improve the overall	e
	c)	How was th			rea Goals	s section of y	our Program Rev	view? Please cite section/	item
		Goal # 1 I	ncrease stu	dent eng	gagemen	t with Librar	y programs and	services.	
3.	imp Exa	olementing of mple: <u>Techr</u>	or developir nology Asse	ng it, on l ssment F	ooth a sh orm		d a long-term bas	vould be affected, when sis? Have they been notif	ied?
		including		es, and st				move the furniture temporarily move the	

4. a) How will this resource improve student success or institutional services?

A comfortable and attractive space will encourage students to spend more time in the library. This can foster a sense of community and provide opportunities for informal interactions and collaborative learning among students.

b) What data will you gather and analyze to demonstrate that your proposal is meeting this goal(s)?

Using SARS, Library usage and attendance data will be gathered and analyzed to see if more students have utilized our services.

5) Describe how your request is aligned with as many of the college's strategic planning documents as applicable. (If the request does not align with a document, indicate N/A.)

Please be specific and provide detail, ensuring a clear correlation between content of referenced document and the request. Cite the section and page numbers where the correlation can be found.

(Follow the links to access each document)

1. Mission Statement

N/A

2. <u>Strategic Priorities / Strategic Goals</u>

3. Educational Master Plan

"Academic Affairs Liberal Arts Areas, Library- Student Academic Support Services Visions

Ideas Percolating, Undetermined Implementation Date

- Remove outdated materials from the library.
- Once this is done, make physical changes to library furniture and its functions."
 (p. 140)
- 4. Others: Such as <u>Technology Plan</u>, <u>Facilities Master Plan</u>, <u>HR Staffing Plan</u>, <u>Professional Development Plan</u>

Given it's the facilities request this would be in line with the Facilities Master Plan. While the Learning Resource Center is the 4th newest building on campus behind the Workforce office, performing arts and wellness center.

Vision for the future 2030

Key Planning Objectives and Principles

Where effective, renovate existing facilities to support programmatic needs (page 198). Providing spaces and places where students can easily connect/collaborate with each other (page 198).

	ADI	MINISTRATIVE USE		
Administrator:		Title:		
Comments/Reco	mmandations:			
Cignoturo		Data		
Signature:		Date:	·	
Administrator:		Title:		
Comments/Reco	mmendations:			
Unit Priority Pank	ving: of			
Offic Priority Name	king: of	_		
		DGET INFORMATION section MUST be completed)		
Budget Program	Number:		Restricted	☐ Unrestricted
Comments regard	ding Budget Information:	_		
Signature:		Date:		

Date: 10/4/2023	Originator:	Emily Garrison/Rosalin Batchev (Manager Rep				
Program or Department Name:	Library	,	, , , , , , , , , , , , , , , , , , ,			
,	Emily Garrisor	n / Dr. Jennifer Rodden				
Dean/Vice President/Supervisor:		- , z.r. z.r. r. r. r. z.				
What are you requesting? (Brief)	Subscription to	o Candid Community				
Amount Requested: \$2,995.00	☐ One-tir	me Funding	Ongoing Funding			
Funding Source (if known):	Library					
	REQU	EST TYPE:				
Complete Personnel/Staffing	ology Resource	☐ Facilities Resource	Complete Professional Development			
	PERSONNEL/STAFFING REQUEST					
Is the position request for: ☐ Faculty	☐ Classified	☐ Management/Co	nfidential			
Is the position requested: ☐ A new cla	Is the position requested: □ A new classification (Attach <i>proposed</i> job description, or <i>detailed</i> list of proposed duties)					
☐ An existing	g classification	Official Job Title:				
Is the position requested: ☐ Full Time	☐ Part Time:	Months/Year	Hours/Week			
	TECHNOLOGY	RESOURCE REQUEST				
Indicate the category of the request:						
	, 1	Network ☐ Audio-V	,			
Indicate the intended users:		Faculty ⊠ Staff Library staff will be train	⊠ Other / Foundation ned on how to use			
Is training required? ☐ No ☐ Yes How will it be secured? ☐ Alarm ☐	· -	databases Secure Cabinet □ Cable/L	ock 🛮 Password			
Have you completed and attached the <u>Tech</u> campus resource"	nology Assessment	Form? No- no software or e	quipment needed "self-contained off			
	FACILITIES RE	SOURCE REQUEST				
Indicate the intended users:	Students \square	Faculty 🗆 Staff	☐ Other			
Is maintenance required? ☐ No ☐	Yes Explain:					

		PROFE	SSIONAL	DEVELOPMENT	REQUEST				
Indicate the intended us	sers:	⊠ Stude	nts	□ Faculty	⊠ Staff	☑ Other – Foundation			
Do other internal areas, ☐ No ☐ Yes	/departments r Explain:	need to be i	nvolved?						
				Subscription – no software or equipment needed; We will want the database approved for					
Is technology needed?	⊠ No	☐ Yes	Explain:	ADA complian	ce				

1. Why is the request being made?

Participation in SOLVE CC and community outreach has identified deficiencies in our community's ability to source funding for much needed programs. Students, staff, faculty foundation members and our non-profit partners have expressed the desire to seek grant funding, yet they do not have the available tools to search for philanthropic opportunities. A subscription to Candid Community would provide system-wide access to Guidestar, Foundation Directory and Grants to Individuals. Access would be provided by using our Library computers, encouraging students, faculty, staff, and community members to visit our Library.

2. a) Where in the Program Review/Annual Update is the request supported? Include the text from the Program Review AND cite the applicable section number(s).

Area Description: Area I: Barstow College Library is committed to serving the needs of our students, faculty, staff, and community patrons:

- Providing resources and research assistance to enhance faculty research
- Serving the diverse needs of all library patrons, including remote learners and those with special needs.
- Promoting lifelong learning and the value of the library in the campus environment
- b) Explain how the request is supported with information gathered from the assessment of outcomes (Student Learning Outcomes, Program Level Outcomes, Service Area Outcomes, or Administrative Unit Outcomes).

This request would increase student engagement, faculty engagement, and community engagement at-large. Multiple Institutional Learning Outcomes would be supported including Information Competency and Technical Skills, Civic Engagement and Personal & Professional Development.

c) How was this included in the Area Goals section of your Program Review? Please cite section/item number and include the text.

Goal #1 Increase student engagement with Library programs and services.
Goal #3 – Improve accuracy and relevancy of the catalog.

3. If this item is approved, what departments or resources are needed, or would be affected, when implementing or developing it, on both a short-term and a long-term basis? Have they been notified? Example: Technology Assessment Form

(This question is not required for Personnel/Staffing requests.)

Library – Day-to-day support

IT – Initial set-up

PIO – Website updates and publicity

Distance education and Instructional Technology – ADA compliance check

4. a) How will this resource improve student success or institutional services?

Grants to Individuals provides students and faculty with grant opportunities for research and scholarships. Many students struggle with the cost of schooling. Access to additional funding resources would help our disadvantaged students. Students interested in entrepreneurship and non-profit careers will be given the opportunity to explore funding opportunities for new capital/start-up funding. Faculty could improve their course quality by engaging in funded research projects. Foundation Directory will provide access to available grants for our Foundation, community non-profits, CTE program and other departments seeking grant funding. Innovative programs often require grants to get started. Finding new grants can be challenging without these databases. Access to these resources will give students, faculty, staff and our community a new reason to visit the library. It will also attract civic leaders to come to our campus. This will help foster new partnerships within our community.

b) What data will you gather and analyze to demonstrate that your proposal is meeting this goal(s)?

The library tracks students, employees and community members on usage of the facility. To gather data, we would look for an increase in these areas.

5) Describe how your request is aligned with as many of the college's strategic planning documents as applicable. (If the request does not align with a document, indicate N/A.)

Please be specific and provide detail, ensuring a clear correlation between content of referenced document and the request. Cite the section and page numbers where the correlation can be found.

(Follow the links to access each document)

1. Mission Statement

The mission statement talks about open access to our institution. This database will give a new reason for community members and local non-profits to visit our campus and use our services. This access will also enhance leadership development and allow more members of our community to thrive in this changing global society.

2. Strategic Priorities / Strategic Goals

Standard 2 promotes our institution to meaningfully participate in building the greater Barstow Community. This data base will ignite and attract community members to seek economic development opportunities.

Standard 3 promotes building community, broaden and strengthen outreach efforts and community service. Candid Community will allow local non-profits and community groups to find the financial resources they need to implement systemic change.

3. Educational Master Plan

The database will allow faculty to source funding for research projects, which will improve the quality of education provided.

4. Others: Such as <u>Technology Plan</u>, <u>Facilities Master Plan</u>, <u>HR Staffing Plan</u>, <u>Professional Development Plan</u>

This will provide additional resources to our staff who are currently looking for, or writing grants for program funding.

		ADMINISTRATIVE USE		
Administrator:		Title:		
Comments/Recor				
Signature:		Date:		
Signature.		Date:		
Administrator:		Title:		
Comments/Recor	nmendations:			
Unit Priority Rank	ing: of _			
		BUDGET INFORMATION (This section MUST be completed)		
Budget Program	Number:		Restricted	☐ Unrestricted
Comments regard	ling Budget Informati	on:		
Signature:		Date:		

Candid.

Foundation Center and GuideStar have joined forces to become Candid.

QUOTE** This is not an Invoice**

QUOTE NUMBER: Q-202309-221531

QUOTE DATE: 09/22/2023

SALESPERSON: Jessica Coughlin

jessica.coughlin@candid.org

Candid.

32 Old Slip

24th Floor

New York, NY 10005

SOLD TO:

Barstow Community College

CA US

PLACED BY:

P	Δ	7	71	V	Œ	N	ľ	Г	S	C	Н	Œ	T	'n	T	LE:	
				v		1.			17	•				,,			

N/A

PAYMENT TERMS:

SERVICE DATES:

Start: 11/01/2023 End: 10/31/2024 **ADDITIONAL NOTES:**

ITEM #	DESCRIPTION	LINE DESCRIPTION	PRICE	AMOUNT
Candid Community	Candid Community (GuideStar, Foundation Directory and Grants to Individuals) - System wide		\$2,995.00	\$2,995.00
			\$2,995.00	\$2,995.00
			Sales Tax**	
			Total	\$2,995.00

^{**} Please note that your purchase maybe subject to state sales tax, where applicable. If you are exempt from state sales tax, please provide a pdf of your certificate of exemption via email to taxexempt@candid.org.

Quote Number: Q-202309-221531						
Signing below indicates that you have read and	agree to the terms and conditions for the	Net Amount:	\$2,995.00			
above product(s).		Sales Tax**:				
		Total:	\$2,995.00			
Signed	Date					
Name	Title					

^{**} THIS IS NOT AN INVOICE - Please sign and return to Jessica Coughlin (jessica.coughlin@candid.org) and our Accounting Team will create and send an Invoice shortly thereafter.

Date: 9/6/2023		Originator:	Bryan Asdel			
Program or Department	Program or Department Name:					
Dean/Vice President/Su	Dean/Vice President/Supervisor:					
What are you requesting	g? (Brief)	Changes in Li	ibrary Tech I &	& II Job Descrip	tions	
Amount Requested:	\$12,000	☐ One-t	ime Funding	⊠ Oı	ngoing Funding	
Funding Source (if know	n):					
		REQI	JEST TYPE:			
 ✓ Personnel/Staffing Complete Personnel/Staffing section below ☐ OTHER 	Complete Personnel/Staffing section below Complete Tech			es Resource lities section below	☐ Professional Development Complete Professional Development section below	
PERSONNEL/STAFFING REQUEST						
Is the position request for:	s the position request for: Faculty Classified Management/Confidential					
Is the position requested:	☐ A new cla	ssification (Attac	h <i>proposed</i> job d	lescription, or deta	ailed list of proposed duties)	
	☑ An existing	g classification	Official Job Tit	le: Library Ted	ch I / Library Tech II	
Is the position requested:	⊠ Full Time	☐ Part Time:	M	Ionths/Year _	40 Hours/Week	
		TECHNOLOGY	RESOURCE RI	EQUEST		
Indicate the category of the r	equest:					
☐ Hardware ☐ Softwa		, ,	□ Network	☐ Audio-Visua	☐ License/Maintenance	
Indicate the intended users:			☐ Faculty	☐ Staff	☐ Other	
Is training required? ☐ N How will it be secured? ☐ A		Yes Explain: _ Secure Room [☐ Secure Cabine	t 🗆 Cable/Lock	☐ Password	
Have you completed and atta	ched the <u>Tec</u>	nnology Assessme	nt Form?			
		FACILITIES R	ESOURCE REC	QUEST		
Indicate the intended users:		Students [☐ Faculty	☐ Staff	☐ Other	
Is maintenance required?	l No 🗆	Yes Explain: _				

		PROFESSIONAL DEVELOPMENT REQUEST
Do (other No	the intended users: Students Faculty Staff Other internal areas/departments need to be involved? Yes Explain: logy needed? No Yes Explain:
1.	Wh	The job descriptions for Library Technician I and Library Technician II have not been updated in almost 20 and 15 years, respectively. Changes in the job duties need to be made to accurately reflect the work done in a modern Library and expand the responsibilities of each position to better accommodate the goals and challenges of the modern day. technologies and responsibilities have been added to both positions in the last 15 years and the original Library Technician II job description was based on the previous AV specialist job description, which no longer applies with the changes in technology. Both positions are very technology heavy and there have been changes in technology in the last 15 years using equipment and software that was not present at the time the job descriptions were written.
2.	a)	Where in the Program Review/Annual Update is the request supported? Include the text from the Program Review AND cite the applicable section number(s). Goal#1 Increase student engagement with Library programs and services. Expected Service Area Outcome/Administrative Unit Outcome Please list resources (if any) that will be needed to achieve the goal/outcome. F. Updated library classified job descriptions, Part-time librarian funding, funding for renovations. (Page 10). Listed at the top of page 13 in the BAP table of needed Resource Requests IV.
b)	Exp	plain how the request is supported with information gathered from the assessment of outcomes (Student Learning Outcomes, Program Level Outcomes, Service Area Outcomes, or Administrative Unit Outcomes). Maintaining a knowledgeable staff is both an area mission and supported by the larger institutional mission. How was this included in the Area Goals section of your Program Review? Please cite section/item number and include the text. Listed first in the "Area Description" page 1. Maintaining a knowledgeable and skilled staff.
		This is supported page 2. While connected to the strategic priority: Achieve Sustainable

Excellence in all Operations.

"All staff at the library continue our education, taking relevant courses to ensure that we are up to date with the latest trends and technology, creating a culture of learning, innovation, and equitable student success."

3. If this item is approved, what departments or resources are needed, or would be affected, when implementing or developing it, on both a short-term and a long-term basis? Have they been notified? Example: Technology Assessment Form

(This question is not required for Personnel/Staffing requests.)

N/A – question not required for Personnel/Staffing requests.

Updated job descriptions will go through review by HR, Administration and CSEA (California School Employees Association) union.

4. a) How will this resource improve student success or institutional services?

By updating the job descriptions, the classified staff will be better able to accommodate students because it will allow for an expansion of pay to feel supported by the institution and their many responsibilities that have changed over the last 15 years will match to their job descriptions.

Funding to match expertise.

b) What data will you gather and analyze to demonstrate that your proposal is meeting this goal(s)?

Changes in the classified professionals' work. New duties regarding technology have changed for the library technician and the library technician II that were not present in 2008 when the job description was last revised.

Job fulfillment and job satisfaction will improve the staff's wellbeing

5) Describe how your request is aligned with as many of the college's strategic planning documents as applicable. (If the request does not align with a document, indicate N/A.)

Please be specific and provide detail, ensuring a clear correlation between content of referenced document and the request. Cite the section and page numbers where the correlation can be found.

(Follow the links to access each document)

1.	<u>Mission Statement</u>

2. <u>Strategic Priorities</u> / <u>Strategic Goals</u>

Strategic Priority #1 Strategic Intention Help Students Stay on the Path

"Embed academic and non-academic supports throughout students' programs to promote student learning and persistence."

"Close equity gaps by providing supports through OER, low-cost degrees, enhanced scholarship offerings, and out of classroom supports through tutoring and the Teaching and Learning Support Center."

Updating the Library's classified job descriptions to match their new duties will allow the staff to better help students stay on the path by allowing them to have more responsibility in managing OER and in supporting our embedded Librarian program.

Strategic Priority #3 Build Community

Commitment— Create a climate where internal stake holders feel included, valued, empowered and seen, by taking ownership of goals and performance Strategic Intentions: Revitalize a positive, mutually supportive and caring Barstow Community College that sustains a sense of belonging and affirms the contributions of all members.

- 1. Redefine institutional roles and boundaries to break down barriers that inhibit well-coordinated and nurturing support and focus on students.
- 3. Provide an organizational structure that supports and rewards hard work, dedication and discipline, and creates upward mobility.

Invest in Continuous Professional Development for faculty and staff

- 1. Develop culturally astute and responsive leaders in their respective fields, who model collaborative thinking in their work with students, and community members and partners.
- 2. Provide support for faculty and staff in developing digital fluency to effectively learn, interpret, analyze, construct, communicate information and teach in a digitally connected world

Strategic Priority 4: Achieve Sustainable Excellence in all Operations

In alignment with Strategic Priority #4 which focuses on professional development and job growth for not only faculty but staff at the college.

Strategic Priority 5: Campus Culture- Build a diverse and committed campus culture that promotes engagement among students, staff (classified/management), faculty, and the college and the community.

Goal #3 is to improve workplace communication culture. This includes workplace efficiency, satisfaction and professionalism.

Strategic Priority 7: Diverse and Excellent Workforce- Attract, develop, and retain an excellent and diverse workforce.

Strategic Priority #7 also connects with this request in the need to develop and retaining an excellent and diverse workforce

3.	Educational Master Plan

4. Others: Such as Technology Plan , Facilities Master Plan, HR Staffing Plan, Professional Development Plan

Educational Master Disc

Strategic Priority 7: Diverse and Excellent Workforce- Attract, **develop, and retain** an excellent and diverse workforce (p.19)

One of the principles of the Technology Plan is:

4. Provide adequate staff support as new technology and technology programs are adopted.

The classified job descriptions were written many years ago, 2003 for Library Technician I which is 20 years ago and 2008 – 15 years ago for Library Technician II. Since then many different new technologies have been added which changes job description.

	ADMINISTRATIVE USE						
Administrator:		Title:					
Comments/Recommendations:							
Cianatura.		Data					
Signature:		Date:	·				
Administrator:		Title:					
Comments/Recor	Comments/Recommendations:						
Unit Priority Rank	ing: of						
		BUDGET INFORMATION (This section MUST be completed)					
Budget Program	Number:		Restricted	☐ Unrestricted			
Comments regarding Budget Information:							
Signature:		Date:					