



## *Barstow Community College Board Goals*

**2023-2024**

*The Board of Trustees provides governance leadership for  
Barstow Community College and has identified the following goals for 2023-2024.*

### **Board Goals to Achieve Institutional Effectiveness & Excellence**

#### **Near-Term Priorities**

1. Support collegewide institutional self-evaluation process that clearly identifies strengths and deficiencies in meeting accreditation standards so that any deficiencies can be addressed prior to submission of the ISER in fall 2024 and the Focused Site visit in spring of 2025.
2. Support the development of an updated Integrated Educational and Facilities Plan (to be presented for Board approval December 2023) that supports changing student and workforce needs.
3. Support strategic efforts to prioritize development of Career Educational programs that respond to the needs of local, state, and global employers and that anticipates emerging technologies in the high desert region. Specifically, the board will assist in prioritizing workforce training that supports BNSF's Barstow International Gateway project and the economic development required to support the growth anticipated for the Barstow area.
4. Rebuild BCC Athletic Program to reflect recommended changes by independent auditors to support our student athletes and enhance and grow our sports programs.
5. Continue to support the development and promotion of non-credit curriculum (programs and courses) to meet the dynamic needs of the communities throughout the District, including Fort Irwin.
6. Support the Barstow College Foundation to align Foundation goals with College strategic priorities.
7. Develop a calendar for regular reports to the Board that address updates on
  - Enrollment management (each 9-week session)
  - Facilities projects (quarterly and including on-site tours when feasible)
  - Implementation of the District's 2024 Strategic Plan (annually)
  - Performance on Vision for Success Goals (annually)
  - Institution-Set Standards (annually)
  - Partnerships with the City, County and community organizations
  - Annual or semi-annual institutional report to be distributed to businesses and community
8. Expect Board members to attend and participate in educational training from the Community College League of California (CCLC) for Effective Trusteeship, including webinars that support ongoing trustee professional development.

### **Ongoing Long-Term Goals**

1. Ensure that the College a) aligns student success goals with the State's *Vision for Success*, as required by legislation, b) monitors student performance data that includes disaggregated data by student groups, and c) provides action plans including Institution-Set Standards, stretch goals, and timelines to improve student outcomes. Areas of focus include **equitable** access and outcomes, degree and certificate completion, transfer, job placement, and wage gains for CTE completers. Qualitative enhancement in the lives of students should also be highlighted.
2. Support exploration of revenue generation that exceeds apportionment through the Student-Centered Funding Formula.
3. Fulfill the Board's responsibility to maintain the fiscal integrity of the district by expecting that the District finances are managed effectively, including maintaining a budget reserve of at least 25%.
4. Explore ways to expand streamlined options for local students to earn a bachelor's degree from the BCC campus.
5. Continue to support resources that address the mental health needs of students and employees.
6. Support the cultivation of a culture that values diversity and creates a strong sense of belonging for all students.
7. Promote community involvement in the continued utilization of the Performing Arts Center and exploration of expanded use of the Wellness Center.
8. As a continuous goal, partner with area leaders in economic development activities within the region and local communities of the District.
9. Support the College's continued efforts to advance emergency planning and preparedness that includes partnering with local public safety organizations.
10. Support College professional development opportunities that advance institutional priorities that seek to remove barriers to individual professional development.

### **Board Goals to Ensure Board Effectiveness and a Strong Board / CEO Partnership**

1. Expect that Board Policies and Administrative Procedures are up-to-date and reflect Board values.
2. Expect and support Board members' involvement in the local community and in state and national activities, including Trustee professional development, that promote district interests.
3. Maintain and strengthen a sense of team, including positive and supportive communication between trustees and the CEO.
4. Expect information that is timely, accurate and complete and that meets requirements for board decision-making.