AGENDA August 28 2013 9:00 a.m. I E Conference Room (L-40)

BCC Strategic Priorities:

- Foster an innovative learning environment that respects diversity
- Provide students a successful college learning experience
- Promote and support student engagement
- Cultivate and enhance local partnerships
- Attract, retain, and develop excellent employees
- Strengthen college planning and informed decision-making

- 1. Approve Agenda
- 2. Approve Minutes (5/7/13; 7/24/13)
- 3. IEC Meeting Schedule (Discussion; Action)
- 4. Program Review Committee: Co-Chair(s) (Discussion/Action)
- 5. Consideration of Revised Program Review templates (Action)
- 6. Timeline for 2013-14 Integrated Planning Cycle (Discussion)
- 7. Follow-Up Response to ACCJC: Champions and Timetable (Discussion)
- 8. Budget Allocation Proposal (BAP) Revision (Discussion)
- 9. Enrollment Management Subcommittee (Information)
- 10. Mission, Vision, Values revision (Information)
- 11. Other

IEC: Meeting Agenda 2013.08.28

	August 28, 2013 9:00 a.m. IE Conference Room (L-40)										
Х	Stephen Eaton	(CHAIR) VPAA	Х	Sandi Thomas	Management	Х	Sally VanDenBerg	President, AS (Advisory)			
X	Penny Shreve	Dean of Instruction	Х	Kim Young	Management		Virgil Stanford	VPAS (Advisory)			
X	Nance Nunes-Gill	SLO Coordinator	Х	Dayleen Hubby	Classified	Х	Jim Daniels	VPSS (Advisory)			
X	Kyri Freeman	Academic Senate	Х	Nancy Olson	Classified						
X	Gabriela Edmund	Associated Students				Х	Jayne Sanchez	Recorder			

	Agenda Item	Action/Decision	Owner/Person Responsible	Complete Date/ Deadline	Status*				
	Call to Order: 8:58 a.m.		-						
1.	Approve Agenda	Approved			Completed				
2.	Approve Minutes: 5/7/13	Approved	Nunes-Gill/Young		Completed				
	Approve Minutes: 7/24/13	Approved	Olson/Young		Completed				
3.	IEC Meeting Schedule	Discussion		9/4/13	Carried forward				
	Meeting scheduled for following week, 9/4/13. Frequency of subsequent meetings will be determined at that time.								
4.	Program Review Committee (PRC): Co-Chair(s)	Discussion/ Appointment	Eaton	9/4/13	Carried forward				
	Kim Young will continue as co-chair of the appointments/recommendations to be ma								
5.	Consideration of Revised Program Review Templates	Discussion/Approval	Nunes-Gill/Olson	, as maleated in th	Completed				
	Brief discussion summarizing the minor changes to the Program Review templates. The committee approved the revisions and the forms will now move forward.								
6.	Timeline for 2013–14 Integrated Planning Cycle	Approved	Nunes- Gill/Thomas		Completed				
	 The IEC Task Timetable was reviewed and selection. October 2, 2013: Program Reviews (Pformula of the Company of the	Rs) and any accompanyi o IEC by VPs , as applicable, to Acado EC with appropriate inp	ing Budget Allocatio emic Senate, Techno out from applicable (n Proposals (BAPs) due to the VPs				
7.	 January 15, 2014: IEC Priorities to Bud Follow-Up Response to ACCJC: Champions and Timetable 	Approved	Young/Olson		Completed				
	The timeline for completing the Follow-Up Report was reviewed, emphasizing the need for completion of the bulk of the narrative prior to the holiday break. The following "Champions" were designated: Recommendation 2 (Distance Ed): Sona Vartanian/Nancy Olson Recommendation 3 (SLOs): Nance Nunes-Gill/Penny Shreve Recommendation 4 (Integrated Planning): Stephen Eaton/Trinda Best Recommendation 13 (Dialogue): Maureen Stokes/Dr. DiThomas								
8.	Budget Allocation Proposal (BAP) Revision	Discussion	K. Young	9/4/13	Carried forward				

	Agenda Item	Action/Decision	Owner/Person Responsible	Complete Date/ Deadline	Status*				
	A brief explanation was provided regarding the BAP form and areas that may need updating to ensure alignment with current planning processes as well as with revised program review documents. Members are encouraged to review the PR forms and the BAP and to provide appropriate input. The BAP will be considered for approval at the 9/4/13 meeting.								
9.	Enrollment Management Subcommittee	Information	S. Eaton		Completed				
	A participatory governance committee will	be formed to consider	enrollment manage	ment aspects of p	lanning.				
10.	Mission, Vision, Values revision	Information	S. Eaton		Completed				
	The September 3, 2013 All-College meeting will look at institutional values and strategic planning.								
	Adjourned at: 10:05								

^{*}Completed, deleted or carried forward

AGENDA September 4, 2013 9:00 a.m. LRC Conference Room (L-4)

BCC Strategic Priorities:

- Foster an innovative learning environment that respects diversity
- Provide students a successful college learning experience
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- Attract, retain, and develop excellent employees
- Strengthen college planning and informed decision-making

- 1. Approve Agenda
- 2. Approve Minutes ((8/28/13))
- 3. IEC Meeting Schedule (Discussion; Action)
- 4. Program Review Committee: 2013–14 Membership (Discussion)
- 5. Budget Allocation Proposal (BAP) Revision (Discussion/Action)
- 6. Non-Instructional Program Review Cycle (Information)
- 7. IEC Statement of Purpose (Discussion/Action)
- 8. Other

IEC: Meeting Agenda 2013.09.04



	September 4, 2013 9:00 a.m. LRC Conference Room (L-4)									
Х	Stephen Eaton	(CHAIR) VPAA	Х	Sandi Thomas	Management	Х	Sally VanDenBerg	President, AS (Advisory)		
	Penny Shreve	Dean of Instruction	Х	Kim Young	Management		Virgil Stanford	VPAS (Advisory)		
Х	Nance Nunes-Gill	SLO Coordinator	Х	Dayleen Hubby	Classified	Х	Jim Daniels	VPSS (Advisory)		
Х	Kyri Freeman	Academic Senate	Х	Nancy Olson	Classified					
X	Gabriela Edmund	ASB Representative				Х	Jayne Sanchez	Recorder		

	Agenda Item	Action/Decision	Owner/Person	Complete	Status*			
	Call to Order: 9:00 a.m.		Responsible	Date				
1.	Approve Agenda	Approved with modification	Nunes-Gill/Olson		Completed			
	Agenda was modified to include item 3.5: Aca	ademic Senate: Progi	ram Review template					
2.	Approve Minutes (8/28/13)	Approved	Nunes-Gill/ Thomas		Completed			
3.	IEC Meeting Schedule	Discussion			Completed			
	The committee agreed to schedule meetings the need for frequency decline.	on a weekly basis, w	ith the understanding	that this sch	edule may change should			
3.5	Academic Senate: Program Review template	Information			Completed			
4.	this had already been done, and that addition Proposal (BAP), and the BAP Rubric will also be (http://www.barstow.edu/ProgramReview/P Program Review Committee (PRC): 2013—	e made available in						
	2014 Membership The PRC needs appointment of an Academic Additional discussion held regarding the designation of the designa	•		by the next				
5.	Budget Allocation Proposal (BAP) Revision	Approved	Young/Olson		Completed			
	The BAP form was reviewed with the commit processing. In addition, in previous years, use Strategic Priorities"; they will now be asked to documents," which are listed separately, with The revised form was approved by the comm	ers were asked to ind to describe how their In links to the actual c	icate how the request request is "aligned wi	t was "aligne	d with the college's			
6.	Non-Instructional Program Review Cycle	Information			Completed			
	The Non-Instructional 3-Year Program Reviev	v cycle was reviewed	with the committee.					
7.	IEC Statement of Purpose	Discussion		9/11/13	Carried forward			
	Committee reviewed the "charge" of the IEC, as shown in the Participatory Governance Handbook. Discussion held regarding providing clarification of the Program Review Committee as sub-committee of IEC, as well as designating the VPAA as Chair of the IEC. Discussion will continue next meeting for determination of a "statement of purpose."							

^{*}Completed, deleted or carried forward

IEC: Meeting Minutes (Approved) 2013.09.04

AGENDA September 11, 2013 9:00 a.m. LRC Conference Room (L-4)

BCC Strategic Priorities:

- Foster an innovative learning environment that respects diversity
- Provide students a successful college learning experience
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- 1. Approve Agenda
- 2. Approve Minutes (9/4/13)
- 3. Program Review Committee (PRC):
 - 2013–14 Membership (Information)
 - Next Steps (Discussion)
- 4. IEC Statement of Purpose (Discussion/Action)
- 5. ACCJC Follow-Up Report: Status Update (Information)
- 6. Other

IEC: Meeting Agenda 2013.09.11



	September 11, 2013 9:00 a.m. LRC Conference Room (L-4)									
Х	Stephen Eaton	(CHAIR) VPAA	Х	Sandi Thomas	Management	Х	Sally VanDenBerg	President, AS (Advisory)		
Х	Penny Shreve	Dean of Instruction	X	Kim Young	Management		Virgil Stanford	VPAS (Advisory)		
Х	Nance Nunes-Gill	SLO Coordinator	Х	Dayleen Hubby	Classified		Jim Daniels	VPSS (Advisory)		
Х	Kyri Freeman	Academic Senate	Х	Nancy Olson	Classified					
X	Gabriela Edmund	Associated Students				Х	Jayne Sanchez	Recorder		

	Agenda Item	Action/Decision	Owner/Person Responsible	Complete Date	Status*				
	Call to Order: 9:00 a.m.								
1.	Approve Agenda	Approved with modification			Completed				
	"DCP Coordinator Status" was added to ag	enda as item 3.5.							
2.	Approve Minutes (9/4/13)	Approved with modification			Completed				
	Minor addition made for clarification.								
3.	Program Review Committee (PRC):	Information	Young		Completed				
3.5	Next Steps: The committee will be loo Fall 2013 tasks. DCP Coordinator Status	king at mechanisms for Information	evaluating program Shreve	reviews and esta	Completed				
	DCP Coordinators have been appointed for	the Natural Science/M	lath and the Humani	ties areas.					
4.	IEC Statement of Purpose				Carried forward				
	The committee drafted the following for su	ıbmission as "Statemen	it of Purpose" for the	e IEC:					
	Through integrated planning the Institutional Effectiveness Committee (IEC) leads program review and accreditation processes to ensure that decision-making is data driven and connected to the mission and strategic priorities of the institution.								
	The committee also reviewed the current update of the committee charge, with suggested changes incorporated. This discussion will continue among members via email throughout the week and will be addressed at the next meeting.								
5.	ACCJC Follow-Up Report: Status Update	Information	Eaton		Completed				
	Adjourned: 10:00 a.m.				•				

^{*}Completed, deleted or carried forward

IEC: Meeting Minutes (Approved) 2013.09.11

AGENDA October 2, 2013 9:00 a.m. LRC Conference Room (L-4)

BCC Strategic Priorities:

- Foster an innovative learning environment that respects diversity
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- 1. Approve Agenda (Action)
- 2. Approve Minutes (9/11/13)
- 3. IE Committee Charge: Update
- 4. Program Review Committee: Status Update
- 5. Accreditation Follow-Up Report: Update on Responses to Recommendations
 - a. Distance Education
 - b. Student Learning Outcomes
 - c. Integrated Planning Documents
 - d. Institutional Effectiveness Dialog
- 6. IEC Task Timetable: Upcoming "Tasks"
- 7. Other

IEC: Meeting Agenda 2013.10.02



	October 2, 2013 9:00 a.m. LRC Conference Room (L-4)									
Х	Stephen Eaton	(CHAIR) VPAA	Х	Sandi Thomas	Management	Х	Sally VanDenBerg	President, AS (Advisory)		
X	Penny Shreve	Dean of Instruction	Х	Kim Young	Management		Virgil Stanford	VPAS (Advisory)		
X	Nance Nunes-Gill	SLO Coordinator	Х	Dayleen Hubby	Classified		Jim Daniels	VPSS (Advisory)		
Х	Kyri Freeman	Academic Senate	Х	Nancy Olson	Classified					
	Gabriela Edmund	Associated Students				Х	Jayne Sanchez	Recorder		

	Agenda Item	Action/Decision	Owner/Person Responsible	Complete Date	Status*
	Call to Order: 9:00 a.m.				
1.	Approve Agenda	Approved			Completed
2.	Approve Minutes (9/11/13)	Approved			Completed
3.	IE Committee Charge: Update	Approved	Eaton	10/2/13	Completed
	The committee reviewed the draft purpose		committee charge.	Approval was una	nimous. These will be
	forwarded to the president's office for fina	lization.			
4.	Program Review Committee (PRC): Status Update	Information	Young/Freeman		
	The PRC is developing a rubric for use with	the evaluation of progr	ram reviews later thi	is month. The rub	ric will be also be used
	as a feedback mechanism for PR originator	s, and as tool in the dev	elopment of the PR	Report to the IEC	. The PRC task
	timetable for completion of PR evaluations	was outlined for the co	ommittee.		
5.	Accreditation Follow-Up Report: Update	Information	Eaton		
	on Responses to Recommendations				
	a) Distance Education : Moodle impleme				
	Moodle this fall; the goal is to reach 10	00% in spring of 2014. A	rubric for regular a	nd effective conta	ct has been put in
	place as a benchmark for interaction.				
	b) SLOs: Faculty are continuing to docum	-	_		
	results will be highlighted within the p	_			
	demonstrated. A pilot group will be us	_			
	2014. College-wide utilization of TracC			improvement in s	tudent learning, and
	linkage of assessment results to plann	_		ian Cammittaa (Cl	OFRC) is avamining the
	 Integrated Planning Documents: The components for a Professional Develo 		_	·	
	d) Institutional Effectiveness Dialog: Doo		_	•	
	such as All-College meetings, Presiden				-
	from a recent "values" session held at				
	into a draft of BCC core values, and pr				or rice, rormanacea
	a arar or 200 cere variate, and pr				Г
6.	IEC Task Timetable: Upcoming "Tasks"	Information	Eaton		
	Program Reviews, along with any accompa				
	evaluation. Those with BAPs will be return				
	input, if applicable. In order to meet the ti	meline required for bud	get development, IE	C prioritization of	BAPs will be done by
	January 15, 2014.				
	Adjourn: 9:45 a.m.				

^{*}Completed, deleted or carried forward

IEC: Meeting Minutes (Approved) 2013.10.02

AGENDA October 16, 2013 9:00 a.m. LRC Conference Room (L-4)

BCC Strategic Priorities:

- Foster an innovative learning environment that respects diversity
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- 1. Approve Agenda (Action)
- 2. Approve Minutes (10/2/13)
- 3. Program Reviews: Status and Update (Information)
- 4. BAP Rubric: Review (Discussion)
- 5. BAP Ranking Process: Clarification (Discussion)
- 6. Other

IEC: Meeting Agenda 2013.10.16

	October 16, 2013 9:00 a.m. LRC Conference Room (L-4)									
Х	Stephen Eaton	(CHAIR) VPAA		Sandi Thomas	Management	Х	Sally VanDenBerg	President, AS (Advisory)		
	Penny Shreve	Dean of Instruction	Х	Kim Young	Management		Virgil Stanford	VPAS (Advisory)		
Х	Nance Nunes-Gill	SLO Coordinator	Х	Dayleen Hubby	Classified		Jim Daniels	VPSS (Advisory)		
Х	Kyri Freeman	Academic Senate	Х	Nancy Olson	Classified					
	Gabriela Edmund	ASB Representative				Х	Jayne Sanchez	Recorder		

	Agenda Item	Action/Decision	Owner/Person Responsible	Complete Date	Status*			
	Call to Order: 9:00 a.m.							
1.	Approve Agenda	Approved			Completed			
2.	Approve Minutes: 10/2/13	Approved			Completed			
3.	Program Reviews: Status and Update	Information	Eaton		Completed			
4.								
	The BAP rubric was briefly reviewed by the to, and as a preparation for, the ranking pr		orough, itemized,	review and discu	ission will take place prior			
5.	BAP Ranking Process: Clarification	Discussion			Carried Forward			
	 The committee discussed the process and timeline for BAP ranking. It was agreed that additional "special" meetings will be scheduled to accomplish the prioritization process within the timeline. Materials will be made available ahead of time for member review. The meetings will provide opportunity for committee dialog regarding proposals. IEC priority ranking of requests will be submitted to the Budget & Finance Committee for consideration. The process will be covered in additional detail at the next meeting. 							

Adjourn: 9:55 a.m.

IEC: Meeting Minutes (Approved) 2013.10.16

^{*}Completed, deleted or carried forward

AGENDA October 23, 2013 9:00 a.m. LRC Conference Room (L-4)

BCC Strategic Priorities:

- Foster an innovative learning environment that respects diversity
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- 1. Approve Agenda (Action)
- 2. Approve Minutes (10/16/13)
- 3. Introduction: Carl Yuan, Dean of Research, Development & Planning and incoming committee chair
- 4. Upcoming BAP Ranking Procedure (Discussion)
- 5. Example BAP: Process exercise (Discussion)
- 6. Other

IEC: Meeting Agenda 2013.10.23

	October 23, 2013 9:00 a.m. LRC Conference Room (L-4)										
Х	Stephen Eaton	(CHAIR) VPAA		Sandi Thomas	Management	Х	Sally VanDenBerg	President, AS (Advisory)			
X	Penny Shreve	Dean of Instruction	Х	Kim Young	Management		Virgil Stanford	VPAS (Advisory)			
Х	Nance Nunes-Gill	SLO Coordinator	Х	Dayleen Hubby	Classified		Jim Daniels	VPSS (Advisory)			
	Kyri Freeman	Academic Senate	Х	Nancy Olson	Classified	Х	Carl Yuan	Dean, RD&P			
X	Gabriela Edmund	ASB Representative				Х	Jayne Sanchez	Recorder			

	Agenda Item	Action/Decision	Owner/Person Responsible	Complete Date	Status*					
	Call to Order: 9:00 a.m.									
1.	Approve Agenda	Approved			Completed					
2.	Approve Minutes: 10/16/13	Approved			Completed					
3.	Introduction: Carl Yuan, Dean of Research, Development & Planning	Information			Completed					
	As the Dean of Research, Development & I	s the Dean of Research, Development & Planning, Carl Yuan will take over as chair of the committee.								
4.	Upcoming BAP Ranking Procedure	Discussion			Completed					
	regarding the BAPs; committee membAfter scoring is totaled, committee will	 The committee will have the opportunity to review submitted materials; the committee will meet and hold discussion regarding the BAPs; committee members can then score the BAPs outside of the meeting and submit to the IE office. After scoring is totaled, committee will meet and determine final ranking for submission to Budget & Finance (B & F). 								
5.	Example BAP: Process exercise	Discussion			Carried forward					
	 The committee briefly reviewed the components of the BAP Scoring Rubric The two BAPs submitted by WELD were used as examples for discussion regarding the rubric, and how the rubric will be utilized to assess and prioritize all submitted BAPs Several questions were raised regarding availability of program enrollment information for use when considering requests. While not specifically requested on the PR, the information can be made available as needed during the process. Discussion and review will continue at the next meeting and will also address a Non-Instructional PR and BAP. 									

^{*}Completed, deleted or carried forward

IEC: Meeting Minutes (Approved) 2013.10.23

AGENDA October 30, 2013 9:00 a.m. LRC Conference Room (L-4)

BCC Strategic Priorities:

- Foster an innovative learning environment that respects diversity
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- 1. Approve Agenda (Action)
- 2. Approve Minutes (10/23/13)
- 3. BAP Rubric and Example BAP: Process Exercise (Continued)
- 4. Other

IEC: Meeting Agenda 2013.10.30



	October 30, 2013 9:00 a.m. LRC Conference Room (L-4)										
Х	Carl Yuan	(CHAIR) Dean, RD&P		Sandi Thomas	Management	Х	Sally VanDenBerg	President, AS (Advisory)			
Х	Penny Shreve	Dean of Instruction	Χ	Kim Young	Management		Virgil Stanford	VPAS (Advisory)			
Х	Nance Nunes-Gill	SLO Coordinator	Х	Dayleen Hubby	Classified	Х	Jim Daniels	VPSS (Advisory)			
Х	X Kyri Freeman Academic Senate X Nancy Olson Classified Stephen Eaton VPAA (Advisory)										
Х	Gabriela Edmund	ASB Representative				Х	Jayne Sanchez	Recorder			

	Agenda Item	Action/Decision	Owner/Person Responsible	Complete Date	Status*				
	Call to Order: 9:05 a.m.								
1.	Approve Agenda	Approved			Completed				
2.	Approve Minutes: 10/23/13	Approved			Completed				
3.	BAP Rubric and Example BAP: Process Exercise (Continued)	Discussion	Yuan	11/6/13	Carried Forward				
	 The committee reviewed the Budget Allocation Proposal (BAP) Scoring Rubric and added several notations directing the reviewer to specific sections of the Program Review and/or BAP for information. Additional suggestions were made by the committee to improve both the form and the process for upcoming cycles. Process review will continue at the next meeting. 								
4.	Other	n/a							
	Adjourn: 9:50 a.m.								

^{*}Completed, deleted or carried forward

IEC: Meeting Minutes (Approved) 2013.10.30

AGENDA November 6, 2013 9:00 a.m. LRC Conference Room (L-4)

BCC Strategic Priorities:

- Foster an innovative learning environment that respects diversity
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- 1. Approve Agenda (Action)
- 2. Approve Minutes (10/30/13)
- 3. PRC Update (Young/Freeman)
- 4. 2014 BAPs: Overview (Sanchez)
- 5. BAP Committee Input: Discussion (Eaton)
- 6. BAP Scoring: Exercise (Young)
- 7. Other

IEC: Meeting Agenda 2013.11.06

	November 6, 2013 9:00 a.m. LRC Conference Room (L-4)										
X	Carl Yuan	(CHAIR) Dean, RD&P		Sandi Thomas	Management	Х	Sally VanDenBerg	President, AS (Advisory)			
Х	Penny Shreve	Dean of Instruction	Х	Kim Young	Management		Virgil Stanford	VPAS (Advisory)			
X	Nance Nunes-Gill	SLO Coordinator	Х	Dayleen Hubby	Classified		Jim Daniels	VPSS (Advisory)			
Χ	X Kyri Freeman Academic Senate X Nancy Olson Classified X Stephen Eaton VPAA (Advisory)										
X	Gabriela Edmund	ASB Representative				Х	Jayne Sanchez	Recorder			

	Agenda Item	Action/Decision	Owner/Person Responsible	Complete Date	Status*					
	Call to Order: 9:00 a.m.									
1.	Approve Agenda	Approved			Completed					
2.	Approve Minutes: 10/30/13	Approved			Completed					
3.	PRC Update	Information	Young/Freeman		Completed					
	 The PRC has evaluated those program reviews with BAPs and submitted feedback to the originators. This provides an opportunity for originators to make adjustments or modifications to the PR and/or BAP before final submittal of BAPs to the IEC on 11/13/13. The PRC scheduled a drop-in workshop to answer questions and provide assistance with PR and BAP modifications. Suggestion was made for future cycles: schedule an additional workshop for evening or Saturday to accommodate adjunct faculty who work full time and cannot attend the daytime workshop. 									
4.	2014 BAPs Overview	Information	Sanchez	11/13/13	Carried forward					
	The committee was provided a tentative li institution-wide deadline for submission. I	_	•		on was held regarding an					
5.	BAP Committee Input: Discussion	Discussion	Eaton		Completed					
	Applicable BAPs will be forwarded to appropriate participatory governance committees for input and recommendations prior to IEC consideration and scoring: BAPs for instructors will go to the Academic Senate; BAPs for technical items will go to the Technology Committee; BAPs for facilities will go to the Facilities & Safety Committee. According to the timetable set previously, committees must submit responses to the IEC no later than December 3.									
6.	BAP Scoring Exercise	Participatory	Young		Completed					
	The committee reviewed BAPs from previous methodology.	ous year to facilitate rul	oric utilization and	determine appro	opriate scoring					
	Adjourn: 10:07 a.m.									

^{*}Completed, deleted or carried forward

IEC: Meeting Minutes (Approved) 2013.11.06

AGENDA November 13, 2013 9:00 a.m. LRC Conference Room (L-4)

BCC Strategic Priorities:

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- Attract, retain, and develop excellent employees
- Strengthen college planning and informed decision-making

- 1. Approve Agenda
- 2. Approve Minutes (11/6/13))
- 3. Schedule for BAP Reviews (Yuan)
- 4. BAP Consideration and Discussion (Yuan):

a. BAP 2014:10 HUMA/Professional Development

b. BAP 2014:11 HUMA/AV Equipment

c. BAP 2014:02 AUTO/Air Conditioning machined. BAP 2014:40 WELD/Welding Equipment

5. Other

IEC: Meeting Agenda 2013.11.13



	November 13, 2013 9:00 a.m. LRC Conference Room (L-4)										
Х	Carl Yuan	(CHAIR) Dean, RD&P	Χ	Sandi Thomas	Management	Х	Sally VanDenBerg	President, AS (Advisory)			
	Penny Shreve	Dean of Instruction	X	Kim Young	Management		Virgil Stanford	VPAS (Advisory)			
Х	Nance Nunes-Gill	SLO Coordinator	Χ	Dayleen Hubby	Classified		Jim Daniels	VPSS (Advisory)			
Х	X Kyri Freeman Academic Senate X Nancy Olson Classified X Stephen Eaton VPAA (Advisory)										
Х	Gabriela Edmund	Associated Students				Х	Jayne Sanchez	Recorder			

		Agenda Item		Action/Decision	Owner/Person Responsible	Complete Date	Status					
	Call to Order:	9:03										
1.	Approve Agen	da		Approved			Completed					
2.	Approve Minutes (11/6/13)			Tabled			Carried Forward					
3.	Schedule for B	AP Reviews		Schedule set	Yuan	1/15/14	Completed					
	 Beginning 11/20/14 the committee will meet twice weekly until all the BAPs have been reviewed. Members must submit all scoring sheets prior to leaving for the holiday break, NLT 12/20/13. IEC will meet 1/15/14 to review the scores and determine final ranking for submission to Budget & Finance Cmte. 											
4.	BAP Considera	tion and Discussion	1		Yuan		Completed					
	a.	BAP 2014:10	HUMA	/Professional Develo	pment							
	b.	BAP 2014:11	HUMA	/AV Equipment								
	C.	BAP 2014:02	AUTO/	'Air Conditioning mad	chine							
	d. BAP 2014:40 WELD/Welding Equipment											
	Adjourn: 10:00) a.m.										

IEC: Meeting Minutes (Approved) 2013.11.13

AGENDA November 18, 2013 9:00 a.m. LRC Conference Room (L-4)

BCC Strategic Priorities:

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- 1. Approve Agenda
- 2. Approve Minutes (11/6/13))
- 3. BAP Consideration and Discussion (Yuan):

a. BAP 2014:03 AUTO/Lab Tech PT
b. BAP 2014:07 CHLD/Child Dev Videos
c. BAP 2014:09 HUMA/Flex-time
d. BAP 2014:15 MGMT/Stipend-Coordinator
e. BAP 2014:17 A&R-FA/Fin Aid Clerk

f. BAP 2014:17 A&R-FA/FIN AID CIER

A&R-FA/Operator

4. Other

IEC: Meeting Agenda 2013.11.18

	November 18, 2013 9:00 a.m. LRC Conference Room (L-4)											
Х	Carl Yuan	(CHAIR) Dean, RD&P	Х	Sandi Thomas	Management	Х	Sally VanDenBerg	President, AS (Advisory)				
Х	Penny Shreve	Dean of Instruction	Χ	Kim Young	Management		Virgil Stanford	VPAS (Advisory)				
Х	Nance Nunes-Gill	SLO Coordinator		Dayleen Hubby	Classified		Jim Daniels	VPSS (Advisory)				
Х	X Kyri Freeman Academic Senate Nancy Olson Classified X Stephen Eaton VPAA (Advisory)											
	Gabriela Edmund	ASB Representative				Х	Jayne Sanchez	Recorder				

		Agenda Item		Action/Decision	Owner/Person Responsible	Complete Date	Status
	Call to Orde	r: 9:00 a.m.					
1.	Approve Age	enda		Approved			Completed
2.	Approve Minutes: 11/6/13			Approved			Completed
3.	BAP Conside	eration and Discussi	on (Yuan)				Completed
	a.	BAP 2014:03	AUTO/L	ab Tech PT			
	b.	BAP 2014:07	CHLD/C	hild Dev Videos			
	C.	BAP 2014:09	HUMA/	Flex-time			
	d.	BAP 2014:15	MGMT/	Stipend-Coordinato	or		
	e.	BAP 2014:17	A&R-FA	/Fin Aid Clerk			
	f.	BAP 2014:18	A&R-FA	/Operator			
Discussion held regarding the several separate requests for stipends for additional training and/or program coord adjunct activities.							

- Request was made to forward a recommendation to Budget & Finance and/or President's Council to establish a budget for coordinator and training activities to compensate adjunct faculty for these additional duties. This would eliminate the need for several similar BAPs.

Adjourn: 9:55 a.m.

IEC: Meeting Minutes (Approved) 2013.11.18

AGENDA November 20, 2013 9:00 a.m. LRC Conference Room (L-4)

BCC Strategic Priorities:

- Foster an innovative learning environment that respects diversity
- Provide students a successful college learning experience
- Promote and support student engagement
- Cultivate and enhance local partnerships
- Attract, retain, and develop excellent employees
- Strengthen college planning and informed decision-making

- 1. Approve Agenda
- 2. BAP Consideration and Discussion (Yuan):

a. BAP 2014:23 BusOff/Acct. Asst.

b. BAP 2014:24 HR/Professional Development Funds

c. BAP 2014:25 HR/Benefits Coordinator

d. BAP 2014:26 HR/Admin. Asst.e. BAP 2013:27 Library/Lib. Tech

3. Other

IEC: Meeting Agenda 2013.11.20



	November 20, 2013 9:00 a.m. LRC Conference Room (L-4)											
X	Carl Yuan	(CHAIR) Dean, RD&P	Х	Sandi Thomas	Management	Х	Sally VanDenBerg	President, AS (Advisory)				
Х	Penny Shreve	Dean of Instruction	Χ	Kim Young	Management		Virgil Stanford	VPAS (Advisory)				
Х	Nance Nunes-Gill	SLO Coordinator	Х	Dayleen Hubby	Classified		Jim Daniels	VPSS (Advisory)				
Х	X Kyri Freeman Academic Senate X Nancy Olson Classified X Stephen Eaton VPAA (Advisory)											
	Gabriela Edmund	ASB Representative				Х	Jayne Sanchez	Recorder				

	Agen	da Item		Action/Decision	Owner/Person Responsible	Complete Date	Status
	Call to Order: 9:00 a	a.m.			_		
1.	Approve Agenda			Approved (with modification)			Completed
	Agenda modified to	include item	to address	s questions from prev	ious BAP discussior	ns.	
1.5.	Questions regarding previous BAPs						Completed
	Several questions ra	ised regardir	ng BAPs fro	m previous meetings	; discussion followe	d to address the	ose issues.
2.	BAP Consideration	and Discussion	on		(Yuan)		Completed
	a. BAP 2	2014:23	BusOff,	/Acct. Asst.			
	b. BAP 2	2014:24	HR/Pro	fessional Developm	ent Funds		
	c. BAP 2	2014:25	HR/Ber	nefits Coordinator			
	d. BAP 2	2014:26	HR/Adı	min. Asst.			
	e. BAP 2	2013:27	Library	/Lib. Tech			
3.	Other: Additional B	APs – Consid	leration an	d Discussion			
	a. BAP 2	014:30	Studen	t Services Counselir	ng/ Clerical Staff		
	b. BAP 2	014:31	Transfe	er Center/10 mo. to	12 mo. Staff		
	c. BAP 2	014:32	Tutoria	I Svcs./PT to FT Staf	f		
	d. BAP 2	014:33	Viking !	Shop/Staff (informa	tion only, no rank	king)	
	Adjourn: 10:05 a.m.	•					

IEC: Meeting Minutes (Approved) 2013.11.20

AGENDA November 25, 2013 9:00 a.m. LRC Conference Room (L-4)

BCC Strategic Priorities:

- Foster an innovative learning environment that respects diversity
- Provide students a successful college learning experience
- Promote and support student engagement
- Cultivate and enhance local partnerships
- Attract, retain, and develop excellent employees
- Strengthen college planning and informed decision-making

- 1. Approve Agenda
- Status of BAPs Sent to Committees for Recommendation (Yuan/VanDenBerg)
- 3. BAP Consideration and Discussion (Yuan)

BAP 2014:36 Student Services/New Online Orientation

BAP 2014:37 Student Services/Student Success Coordinator

BAP 2014:38 WARE/Revision of WARE 50

BAP 2014:41 Workforce Development/Coordinator

4. Other

IEC: Meeting Agenda 2013.11.25



	November 25, 2013 9:00 a.m. LRC Conference Room (L-4)										
Х	Carl Yuan	(CHAIR) Dean, RD&P	X	Sandi Thomas	Management	Х	Sally VanDenBerg	President, AS (Advisory)			
Х	Penny Shreve	Dean of Instruction		Kim Young	Management		Virgil Stanford	VPAS (Advisory)			
Х	Nance Nunes-Gill	SLO Coordinator	Х	Dayleen Hubby	Classified		Jim Daniels	VPSS (Advisory)			
Х	X Kyri Freeman Academic Senate X Nancy Olson Classified X Stephen Eaton VPAA (Advisory)										
	Gabriela Edmund	ASB Representative					Jayne Sanchez	Recorder			

	Agenda Item	Action/Decision	Owner/Person Responsible	Complete Date	Status*
	Call to Order: 9:00		Кезропологе	Dute	
1.	Approve Agenda				
2.	Status of BAPs Sent to Committees for Recommendation	Information	Yuan/Vandenberg		Completed
	The BAPs requesting technology, facilities, and faculty positions were sent to the Technology Committee, Facilities & Safety Committee, and Academic Senate on 11/14/13, with requests for committee input and recommendations for IEC consideration. The Technology Committee and Academic Senate both expect to submit recommendations by 12/5/13.				
3.	BAP Consideration and Discussion		Yuan		Completed
	Discussion regarding the techno Technology Committee for input b. BAP 2014:37 Student Servic This request does not include a j c. BAP 2014:38 WARE/Revisio d. BAP 2014:41 WKFC/Coordin Both 38 and 41 are requesting a duties). Discussion held regardin	t and recommendation res/Student Success Co to description or list of the of WARE 50 (Stipend nator (Stipend) stipend for a coordinate g creating a uniform produced the office of the o	ANNER integration. The cordinator of duties indicating when the cortion work with curring cocess for appropriate equest is to re-establis	at level should be culum and progress compensation. She a position that	e considered. ram review (among other
4.	Other: Upcoming Meetings		Yuan		Completed
	Meetings scheduled for Wednesday, Nov BAP Scoring Rubrics. Next meeting: Dece	•	, December 2 are can	celled. Members	s will continue to work on
	Adjourn: 10:00 a.m.				

^{*}Completed, deleted or carried forward

IEC: Meeting Minutes (Approved) 2013.11.25

AGENDA December 4, 2013 9:00 a.m.

IE Conference Room (L-40)

BCC Strategic Priorities:

- Foster an innovative learning environment that respects diversity
- Provide students a successful college learning experience
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- 1. Approve Agenda
- 2. IEC Description: Membership Review
- 3. Budget Allocation Proposals: Status and Discussion
- 4. Other

IEC: Meeting Agenda 2013.12.04



	December 4, 2013 9:00 a.m. IE Conference Room (L-40)							
Х	Carl Yuan	(CHAIR) Dean, RD&P		Sandi Thomas	Management	Х	Sally VanDenBerg	President, AS (Advisory)
Х	Penny Shreve	Dean of Instruction	Χ	Kim Young	Management		Virgil Stanford	VPAS (Advisory)
	Nance Nunes-Gill	SLO Coordinator	Х	Dayleen Hubby	Classified		Jim Daniels	VPSS (Advisory)
Х	Kyri Freeman	Academic Senate		Nancy Olson	Classified	Х	Stephen Eaton	VPAA (Advisory)
	Gabriela Edmund	ASB Representative				Х	Jayne Sanchez	Recorder

	Agenda Item	Action/Decision	Owner/Person Responsible	Complete Date	Status		
	Call to Order: 9:05 a.m.						
1.	Approve Agenda	Approved			Completed		
2.	IEC Description: Membership Review	Approved	Sanchez		Completed		
	 The committee reviewed and discussed the membership as currently listed in the Participatory Governance Handbook. Motion to approve the list as shown. All in favor. Recommendation made that governance committee chairs have a joint meeting periodically (perhaps each semester) to promote integration of necessary functions between committees. 						
3.	Budget Allocation Proposals: Status	Discussion	Yuan		Completed		
	 Recommendations from Technology Committee and Academic Senate are expected by the 12/9/13 meeting. Copies of BAPs for both groups were distributed for members' review prior to the meeting. (Copies will be sent to members who were not able to attend today's meeting.) Message will go to members with reminders of submission deadlines for BAP Scoring Rubrics. Scoring rubrics must be submitted prior to the holiday break so that totals can be determined. Results will be sent to members for consideration prior to meeting scheduled for January 15, 2014. 						
	Adjourn: 9:40 a.m.						

IEC: Meeting Minutes (Approved) 2013.12.04

AGENDA December 9, 2013 9:00 a.m. LRC Conference Room (L-4)

BCC Strategic Priorities:

- Foster an innovative learning environment that respects diversity
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- Approve Agenda
- 2. BAP Consideration and Discussion: **Technology Committee Recommendations**

a. BAP 2014:19 A&R/FinAid: Drop for Non-Payment
b. BAP 2014:21 A&R/FinAid: SARS Student Tracking software
c. BAP 2014:22 BusOff/Laserfiche
d. BAP 2014:28 Library/ILS software
e. BAP 2014:35 VPAS:ARGOS software
f. BAP 2014:36 VPSS: Online Orientation/Banner integration

3. BAP Consideration and Discussion: Academic Senate Recommendations

a.	BAP 2014:01	ADJU Instructor
b.	BAP 2014:04	AUTO Instructor
c.	BAP 2013:05	CHLD Instructor
d.	BAP 2014:08	ELCT Instructor
e.	BAP 2014:12	Dance Instructor
f.	BAP 2014:13	IMMT Instructor
g.	BAP 2014:14	MGMT Instructor
h.	BAP 2014:16	MATH Instructor
i.	BAP 2014: 29	SPS Counselor
j.	BAP 2014:43	ACSK-READ Instructor

4. Other

IEC: Meeting Agenda 2013.12.09

AGENDA December 11, 2013 9:00 a.m. LRC Conference Room (L-4)

BCC Strategic Priorities:

- Foster an innovative learning environment that respects diversity
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- 1. Approve Agenda
- 2. BAP Consideration and Discussion:
 - a. BAP 2014:39 WELD/Facilities Upgrade
- 3. Academic Senate Recommendations: Tabled from 12/9/13 (VanDenBerg)
- 4. Program Review Committee Report Out: Trends and Recommendations (Young/Freeman)
- 5. IEC Trends and Recommendations (Discussion/Yuan)
- 6. Other

IEC: Meeting Agenda 2013.12.11

	December 11, 2013 9:00 a.m. IE Conference Room (L-40)							
Х	Carl Yuan	(CHAIR) Dean, RD&P	Χ	Sandi Thomas	Management	Х	Sally VanDenBerg	President, AS (Advisory)
	Penny Shreve	Dean of Instruction	Χ	Kim Young	Management		Virgil Stanford	VPAS (Advisory)
Х	Nance Nunes-Gill	SLO Coordinator	Χ	Dayleen Hubby	Classified		Jim Daniels	VPSS (Advisory)
Х	Kyri Freeman	Academic Senate	Х	Nancy Olson	Classified		Stephen Eaton	VPAA (Advisory)
	Gabriela Edmund	ASG Representative	Х	Morgan Bohnsak	Guest	X	Jayne Sanchez	Recorder

	Agenda Item	Action/Decision	Owner/Person	Complete	Status			
	<u> </u>	•	Responsible	Date				
	Call to Order: 9:05 a.m.							
1.	Approve Agenda	Approved			Completed			
2.	BAP Consideration and Discussion:	Discussion	Yuan		Completed			
	BAP 2014:39 WELD/Facilities Upgrade				-			
	The Facilities & Safety Committee did not pro	• •	_	rding this reque	st. Members will evaluate			
_	and score request using the information pres		PR.		I			
3.	Academic Senate Recommendations	Information/	VanDenBerg		Completed			
	(tabled from 12/9/13)	Discussion	_		-			
	Information from the Academic Senate meet		positions was repo	orted out for me	mbers' consideration			
4	when evaluating the requests for faculty positions.							
4.	Program Review Committee Report Out: Trends and Recommendations	Information/ Discussion	Young/ Freeman		Completed			
	As part of the report which will be prepared by the Program Review Committee (PRC) and submitted to the IEC, the PRC							
	identified the following trends from the curre	ent cycle:						
	 Adjunct Faculty resources for assessment and/or program review tasks Human Resources: staff and faculty positions 							
	3. Large scale technology projects							
	4. Direct people to a process for obtaining	smaller resources, and	the need for a bo	ttom amount do	ollar limit for BAPs			
	5. Short term help and how to get it							
5.	IEC Trends and Recommendations	Discussion	Yuan		Completed			
	The following areas were identified and will be	oe addressed as part o	f process evaluation	on:				
	1. Needs should be grouped, such as a) equ	uipment; b) Human Re	sources/positions;	c) extra work th	at needs to be done			
	2. A supplemental form, similar to the tech	nology form, should b	e developed for bo	oth equipment a	nd human resources			
	needs; the technology form should be up	pdated to eliminate re	dundancy with the	BAP.				
	3. Connections between the PR and BAP ne reinforce the connection.	eed to be strengthened	d; forms need to be	e evaluated, and	I revised if necessary, to			
	4. Requests for resources that will be funde "Administrative Use" section of the BAP			•	_			
6.	Other	Information	Yuan		Carried Forward			
	Prioritization of the Budget Allocation Propos	sals will be finalized at	the next meeting.	which is schedu	led for January 15, 2014.			
	The prioritization list will then be submitted to							
	Adjourn: 10:00 a.m.							
	Aujourn. 10.00 a.m.	lajourn: 10:00 a.m.						

IEC: Meeting Minutes (Approved) 2013.12.11

AGENDA January 15, 2014 9:00 a.m. LRC Conference Room (L-4)

BCC Strategic Priorities:

- Foster an innovative learning environment that respects diversity
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- 1. Approve Agenda
- 2. **Approve Minutes:** *November 13, 18, 20, 25, 2013; December 4, 9, 11, 2013*
- 3. Meeting Schedule for Spring (Action)
- 4. Accreditation Follow-Up Report: White Draft (Eaton)
- 5. **Upcoming Projects** (Information):
 - a. BCC Strategic Plan: Assessment of goal attainment and report to "The Council"
 - b. BCC Mission Statement
 - c. Process Review: Program Review and Budget Allocation Proposals
- 6. Ranking of 2014 Budget Allocation Proposals (Action)
- 7. Other

IEC: Meeting Agenda 2014.01.15

	January 15, 2014 9:00 a.m. LRC Conference Room (L-4)								
X	Carl Yuan	(CHAIR) Dean, RD&P	Χ	Sandi Thomas	Management	X	Sally VanDenBerg	President, AS (Advisory)	
	Penny Shreve	Dean of Instruction	Χ	Kim Young	Management		George Walters	VPAS (Advisory)	
X	Nance Nunes-Gill	SLO Coordinator	Χ	Dayleen Hubby	Classified		Jim Daniels	VPSS (Advisory)	
X	Kyri Freeman	Academic Senate	Χ	Nancy Olson	Classified	X	Stephen Eaton	VPAA (Advisory)	
	Gabriela Edmund	ASG Representative				Х	Jayne Sanchez	Recorder	

			Owner/Person	Complete			
	Agenda Item	Action/Decision	Responsible	Date	Status		
	Call to Order: 9:00						
1.	Approve Agenda	Approved			Completed		
2.	Approve Minutes: <i>November 13, 18, 20, 25, 2013; December 4, 9, 11, 2013</i>	Approved			Completed		
3.	Meeting Schedule for Spring	Approved			Completed		
	Members agreed to continue with same meeting day/time. Meetings will be scheduled weekly, with the anticipation of decreasing frequency to every two weeks once projects have been moved forward.						
4.	Accreditation Follow-Up Report: White Draft	Information	Eaton		Completed		
	WHITE DRAFT of Follow-Up Report was distributed to committee members, with request for input back to S. Eaton by						
	1/21/14. The WHITE DRAFT will be distributed overnance Council today, also with the re		_		resident's Shared		
5.	Upcoming Projects:	Information	Yuan	14.			
6.	 a. BCC Strategic Plan: Assessment of goal attainment and report to "The Council": Assessment of the Strategic Plan will begin this spring; the IE Office will prepare an update for the committee to review in preparation of status report. b. BCC Mission Statement: The process to revise the BCC Mission Statement will also begin this spring and will ultimately be led by the IEC. c. Process Review: Program Review and Budget Allocation Proposals: The IEC will evaluate the current processes to determine what worked well and what will need refinement for upcoming cycles. Ranking of 2014 Budget Allocation 						
	Proposals Discussion held regarding presentation of	I priority list to the Budge	et & Finance Comr	nittee. Recomme	endation made as follows:		

- Retain the order of priority as listed
- Eliminate the following BAPs from priority list as they have either already been funded, or appropriate funding has been identified and those requests will be addressed separately:
 - o 2014:35 ARGOS Software;
 - o 2014:37 Staff: Student Success Coordinator;
 - o 2014:16 Faculty: MATH;
 - o 2014:36 Online Orientation
- Eliminate 2014:04 Faculty: Diesel and 2014:08 Faculty: ELCT/BCTT as per request from dean
- Eliminate 2014:17 Staff: FA Clerk as funding for that position is "restricted"
- Scores that are tied will rank the same
- Cover letter to B & F regarding the criteria used for scoring and ranking will be included
- Request will be made to B & F for feedback regarding the disposition of the Budget Allocation Proposals

Adjourn: 10:05 a.m.

IEC: Meeting Minutes (Approved) 2014.01.15

AGENDA January 22, 2014 9:00 a.m. LRC Conference Room (L-4)

BCC Strategic Priorities:

- Foster an innovative learning environment that respects diversity
- Provide students a successful college learning experience
- Promote and support student engagement
- Cultivate and enhance local partnerships
- Attract, retain, and develop excellent employees
- Strengthen college planning and informed decision-making

- 1. Approve Agenda
- 2. General Recommendations from the IEC on the Budget Allocation Proposals
- 3. Process Review: Program Review and Budget Allocation Proposals
- 4. Other

IEC: Meeting Agenda 2014.01.22



	January 22, 2014 9:00 a.m. LRC Conference Room (L-4)								
Х	Carl Yuan	(CHAIR) Dean, RD&P	Х	Sandi Thomas	Management	Х	Sally VanDenBerg	President, AS (Advisory)	
X	Penny Shreve	Dean of Instruction	Х	Kim Young	Management		George Walters	VPAS (Advisory)	
X	Nance Nunes-Gill	SLO Coordinator	X	Dayleen Hubby	Classified		Jim Daniels	VPSS (Advisory)	
X	Kyri Freeman	Academic Senate	Х	Nancy Olson	Classified	Х	Stephen Eaton	VPAA (Advisory)	
	Gabriela Edmund	ASG Representative				Х	Jayne Sanchez	Recorder	

	Agenda Item	Action/Decision	Owner/Person Responsible	Complete Date	Status
	Call to Order: 9:05 a.m.				
1.	Approve Agenda	Approved			Completed
2.	General Recommendations from the IEC	Assignments made	Varied	1/29/14	Carried forward

- The committee discussed several general trends observed as a result of the program review and budget allocation proposal processes. The committee will compile and present a report to cabinet to convey those observations.
- To assist in the compilation of the report, the following members will prepare bullet-point lists regarding specific topics:
 - o Faculty: Stephen Eaton/Sally VanDenBerg
 - o WED/CTE: Sandi Thomas/Nance Nunes-Gill
 - o Staffing: Dayleen Hubby/Nancy Olson
- Members were requested to bring forward any other topics or details appropriate for inclusion in the report
- Lists will be brought to the next meeting, or sent to chair Carl Yuan prior to 1/29/14.

3.	Process Review: Budget Allocation	Discussion	Vuan	TBD	Carried forward
	Proposals	Discussion	Yuan	ושט	Carried forward

Discussion began regarding the BAP process and how to make it more effective. Several suggestions were made, including:

- Provide training for appropriate completion of "Administrative Use" area of the Budget Allocation Proposal
- Provide samples of various types of correctly completed BAPs (i.e. human resource; technology resource; facilities resource; other resource)
- Collaborate with committees responsible for supplemental forms (technology, facilities) to assure alignment of requested information
- Determine appropriate procedure and parameters for request of additional human resources; create checklist and/or supplemental form for facilitation
- Clarify process for IEC ranking of requests going forward: will the committee submit one list with all requests, or will requests be separated and prioritized according to category for submission to Budget & Finance Committee. Clearly document process for communication to campus community and for reference in subsequent cycles.

Discussion began regarding possible changes to the BAP form. Suggestions will be incorporated into the form and discussion will continue at subsequent meeting(s).

Adjourn: 10:00 a.m.

IEC: Meeting Minutes (Approved) 2014.01.22

AGENDA January 29, 2014 9:00 a.m. LRC Conference Room (L-4)

BCC Strategic Priorities:

- Foster an innovative learning environment that respects diversity
- Provide students a successful college learning experience
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- Strengthen college planning and informed decision-making

- 1. Approve Minutes (1/15/14; 1/22/14)
- 2. Approve Agenda
- 3. General Recommendations from the IEC (Continued)
- 4. Process Review: Budget Allocation Proposals (Continued)

5. Other

IEC: Meeting Agenda 2014.01.29

	January 29, 2014 9:00 a.m. LRC Conference Room (L-4)								
Х	Carl Yuan	(CHAIR) Dean, RD&P	Х	Sandi Thomas	Management	Х	Sally VanDenBerg	President, AS (Advisory)	
X	Penny Shreve	Dean of Instruction	Χ	Kim Young	Management	Х	George Walters	VPAS (Advisory)	
X	Nance Nunes-Gill	SLO Coordinator	Х	Dayleen Hubby	Classified		Jim Daniels	VPSS (Advisory)	
X	Kyri Freeman	Academic Senate	Х	Nancy Olson	Classified	Х	Stephen Eaton	VPAA (Advisory)	
	Gabriela Edmund	ASG Representative	Х	Debbie Wynne	Guest	Х	Jayne Sanchez	Recorder	

	Agenda Item	Action/Decision	Owner/Person Responsible	Complete Date	Status		
	Call to Order: 9:00						
1.	Approve Agenda	Approved			Completed		
	Agenda amended to move "Other" to #3. Approved as amended.						
2.	Approve Minutes: (1/15/14; 1/22/14)	Approved			Completed		
3.	Other: Questions and Feedback from Budget & Finance Committee	Discussion	Walters		Completed		

George Walters led the discussion on behalf of the Budget & Finance Committee in response to the prioritized list of BAPs presented to them.

- B & F indicated that it would be helpful to separate the list into categories: Staff, Faculty, Technology, etc.
- B & F also asked if it could be indicated on the BAP if the request was for the use of restricted or categorical funds.
- Could/should the department requests be prioritized by the VP prior to submission to IEC and B & F?
- Discussion held regarding the existing "Administrative Use" area on the BAP. Recommendation was made to request completion of this area by applicable administrators.
- Funding determinations made by B & F would also be facilitated if information regarding income generation and/or replacement of costs was included. For example:
 - O A request for an annual technology subscription may be replacing a current subscription; net funding would be the difference between the two, rather than the entire amount for the new request.
 - A request for CTE equipment may be part of an income generating contract; net funding would be impacted by the income generated.
- B & F will be looking at funding after determination of total college budget amount and will consider recommendations in the following order of priority:
 - One-time funded items
 - o Requests on the appropriate side of the 50% requirement
 - o All other requests

Adjourn: 10:05 a.m.

• B & F will update IEC as items on the prioritized list are funded.

4.	General Recommendation from the IEC	Tabled	Yuan	TBD	Carried forward			
5.	Process Review: Budget Allocation Proposals	Discussion	Yuan	TBD	Carried forward			
	In depth dialog held regarding various aspects of the process for BAPs and the method for forwarding IEC ranking on to B & F.							
	Discussion will continue at upcoming meeting(s) as necessary to evaluate and refine the process for subsequent cycles.							

IEC: Meeting Minutes (Approved) 2014.01.29

AGENDA February 5, 2014 9:00 a.m. LRC Conference Room (L-4)

BCC Strategic Priorities:

- Foster an innovative learning environment that respects diversity
- Provide students a successful college learning experience
- Promote and support student engagement
- Cultivate and enhance local partnerships
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- Strengthen college planning and informed decision-making

- 1. Approve Agenda
- 2. General Recommendations from the IEC (Continued)
- 3. Process Review: Budget Allocation Proposals (Continued)

4. Other

IEC: Meeting Agenda 2014.02.05



Adjourn: 9:50 a.m.

	February 5, 2014 9:00 a.m. LRC Conference Room (L-4)								
X	Carl Yuan	(CHAIR) Dean, RD&P	Χ	Sandi Thomas	Management	Х	Sally VanDenBerg	President, AS (Advisory)	
	Penny Shreve	Dean of Instruction		Kim Young	Management		George Walters	VPAS (Advisory)	
Х	Nance Nunes-Gill	SLO Coordinator	Х	Dayleen Hubby	Classified		Jim Daniels	VPSS (Advisory)	
Х	Kyri Freeman	Academic Senate	Х	Nancy Olson	Classified	Х	Stephen Eaton	VPAA (Advisory)	
	Gabriela Edmund	ASG Representative				Х	Jayne Sanchez	Recorder	

	Agenda Item	Action/Decision	Owner/Person Responsible	Complete Date	Status		
	Call to Order: 9:02 a.m.						
1.	Approve Agenda	Approved			Completed		
2.	General Recommendations from the IEC: Continued	Discussion	Yuan	TBD	Carried Forward		
	The committee divided into small groups to compile information and draft preliminary content in the following areas: • Faculty • CTE/WEDD • Staffing Each group presented a brief report-out of results. Results will be sent to chair for compilation into preliminary report.						
3.	Process Review: Budget Allocation Proposals	Tabled	Yuan	TBD	Carried Forward		

AGENDA February 12, 2014 9:00 a.m. LRC Conference Room (L-4)

BCC Strategic Priorities:

- Foster an innovative learning environment that respects diversity
- Provide students a successful college learning experience
- Promote and support student engagement
- Cultivate and enhance local partnerships
- Attract, retain, and develop excellent employees
- Strengthen college planning and informed decision-making

- 1. Approve Agenda
- 2. Mission Statement Exercise
- 3. Other

IEC: Meeting Agenda 2014.02.12

	February 12, 2014 9:00 a.m. LRC Conference Room (L-4)							
Х	Carl Yuan	(CHAIR) Dean, RD&P		Sandi Thomas	Management	Х	Sally VanDenBerg	President, AS (Advisory)
X	Penny Shreve	Dean of Instruction		Kim Young	Management		George Walters	VPAS (Advisory)
X	Nance Nunes-Gill	SLO Coordinator		Dayleen Hubby	Classified		Jim Daniels	VPSS (Advisory)
X	Kyri Freeman	Academic Senate	Х	Nancy Olson	Classified	Х	Stephen Eaton	VPAA (Advisory)
	Gabriela Edmund	ASG Representative	Х	Morgan Bohnsack	Guest	Х	Jayne Sanchez	Recorder

	Agenda Item	Action/Decision	Owner/Person Responsible	Complete Date	Status
	Call to Order: 9:00 a.m.				
1	Approve Agenda	Approved			Completed
2	Mission Statement Exercise	Discussion/Draft	Yuan	2/19/14	Carried Forward

Carl Yuan introduced the mission statement project and advised the group of the proposed timeline for the process:

2/12 and 2/19: IEC Development of DRAFT Mission Statement

2/26: Present DRAFT to President's Shared Governance Council; request and incorporate college input

3/4: Present DRAFT to All College Meeting; request and incorporate additional college input April: Present completed proposal for revised Mission Statement to All College and BOT

The committee discussed the various elements which make up a good mission statement. Dialog followed with members contributing suggestions under the following headings:

- 1. Who are we?
- 2. What do we stand for?
- 3. Who do we serve?
- 4. What do we do?
- 5. Where are we headed?

Suggestions were recorded for use in further development of the mission statement at the next meeting.

Adjourn: 10:00 a.m.



Institutional Effectiveness Committee

Mission Statement Exercise 2/12/2014

1. Who are we?

- a. Open access
- b. Institution of higher learning
- c. Accredited provider of degrees & certificates (academic /cte)
- d. 2 yr college
- e. Workforce preparedness
- f. Close-knit college

2. What do we stand for?

- a. Student Success
- b. Integrity
- c. Education, leadership & opportunities
- d. Doing our best for students w/wide range of abilities
- e. Role models
- f. Expanded horizons

3. Who do we serve?

- a. Students/traditional and non-traditional
- b. All members of our community
- c. Society as a whole
- d. Local, Military, Geographically distant
- e. Faculty & staff, administration and board
- f. Community-adult learners

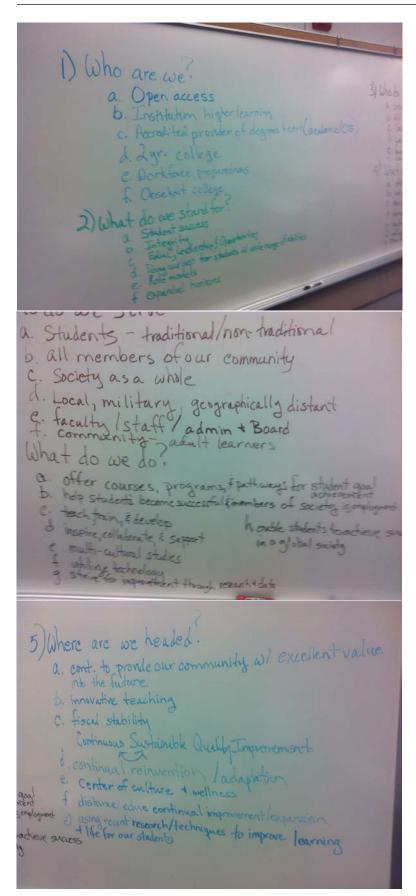
4. What do we do?

- a. Offer courses, programs & pathways for student goal achievement
- b. Help students become successful members of society
- c. Teach, train, develop
- d. Inspire, collaborate and support
- e. Multicultural studies
- f. Utilize technology
- g. Strive for improvement through research & data
- h. Enable to achieve success in a changing global society

5. Where are we headed?

- a. Continue to provide our community with an excellent value into the future
- b. Innovative teaching
- c. Fiscal stability
- d. Sustainable continuous quality improvement
- e. Continual adaptation to changing circumstances
- f. Center of culture
- g. Distance education continual improvement/expansion
- h. Center of wellness and fitness
- i. Using recent research/techniques to improve learning and life for our students





AGENDA February 19, 2014 9:00 a.m. LRC Conference Room (L-4)

BCC Strategic Priorities:

- Foster an innovative learning environment that respects diversity
- Provide students a successful college learning experience
- Promote and support student engagement
- Cultivate and enhance local partnerships
- Attract, retain, and develop excellent employees
- Strengthen college planning and informed decision-making

- 1. Approve Agenda
- 2. Mission Statement Review: Continued Discussion
- 3. Other

IEC: Meeting Agenda 2014.02.19

	February 19, 2014 9:00 a.m. LRC Conference Room (L-4)							
X	Carl Yuan	(CHAIR) Dean, RD&P		Sandi Thomas	Management	Х	Sally VanDenBerg	President, AS (Advisory)
X	Penny Shreve	Dean of Instruction		Kim Young	Management		George Walters	VPAS (Advisory)
X	Nance Nunes-Gill	SLO Coordinator		Dayleen Hubby	Classified		Jim Daniels	VPSS (Advisory)
Х	Kyri Freeman	Academic Senate	Х	Nancy Olson	Classified	Х	Stephen Eaton	VPAA (Advisory)
	Gabriela Edmund	ASG Representative	Х	Morgan Bohnsack	Guest	Х	Jayne Sanchez	Recorder

	Agenda Item	Action/Decision	Owner/Person Responsible	Complete Date	Status
	Call to Order: 9:00 a.m.				
1	Approve Agenda	Approved			Completed
2	Mission Statement Review: Continued	Discussion/Draft	Yuan	2/19/14	Completed

- The results of the discussion from the previous meeting were sent out via email requesting members to rank the top 3 concepts under each heading. Carl Yuan compiled the ranking and shared the outcome with the committee.
- The committee broke into small groups to formulate potential mission statements utilizing the ranked items.
- After consideration of several suggestions, the committee agreed on the following DRAFT Mission Statement to send forward to the college:

BCC is an accredited, open access institution of higher learning that provides our students, community and military with the tools to achieve personal goals and professional growth. To accomplish this, the College offers traditional and distance education courses, programs and pathways for student success, leadership and opportunities, thus enabling all in the community to thrive in a changing global society.

Adjourn: 10:00 a.m.

MISSION STATEMENT EXERCISE

1. Who are we?

- a. Accredited provider of degrees & certificates (academic /CTE)
- b. Institution of higher learning
- c. Open Access

2. What do we stand for?

- a. Student Success
- b. Education, leadership & opportunities
- c. Expanded horizons

3. Who do we serve?

- a. All members of our community
- b. Students/traditional and non-traditional
- c. Society as a whole

4. What do we do?

- a. Offer courses, programs & pathways for student goal achievement
- b. Enable to achieve success in a changing global society
- c. Help students become successful members of society

5. Where are we headed?

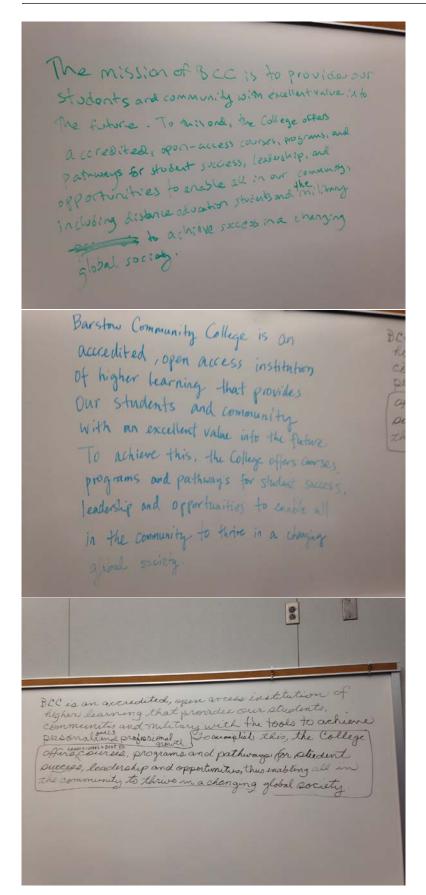
- a. Sustainable continuous quality improvement
- b. Continue to provide our community with an excellent value into the future
- c. Continual adaptation to changing circumstances

he mission of Barstow Community College is to provide our students and community with an excellent value into the future. To this end, the College offers courses, programs and pathways for student success, leadership and opportunities to enable all in the community to achieve success in a changing global society.

arstow Community College is an accredited, open access institution of higher learning that provides our students and community with an excellent value into the future. To achieve this, the College offers courses, programs and pathways for student success, leadership and opportunities to enable all in the community to thrive in a changing global society.

arstow Community College is an accredited, open access institution of higher learning that provides our students and community with continual adaptation to changing circumstances and quality improvement. To achieve this, the College offers courses, programs and pathways for student success, leadership and opportunities to enable all in the community to thrive in a changing global society.





AGENDA February 26, 2014 9:00 a.m. LRC Conference Room (L-4)

BCC Strategic Priorities:

- Foster an innovative learning environment that respects diversity
- Provide students a successful college learning experience
- Promote and support student engagement
- Cultivate and enhance local partnerships
- Attract, retain, and develop excellent employees
- Strengthen college planning and informed decision-making

- 1. Approve Agenda
- 2. IEC Budget Allocation General Recommendations: Continued Discussion
- 3. Other

IEC: Meeting Agenda 2014.02.26

	February 26, 2014 9:00 a.m. LRC Conference Room (L-4)								
X	Carl Yuan	(CHAIR) Dean, RD&P		Sandi Thomas	Management	Х	Sally VanDenBerg	President, AS (Advisory)	
X	Penny Shreve	Dean of Instruction	Χ	Kim Young	Management		George Walters	VPAS (Advisory)	
X	Nance Nunes-Gill	SLO Coordinator	Χ	Dayleen Hubby	Classified		Jim Daniels	VPSS (Advisory)	
X	Kyri Freeman	Academic Senate	Х	Nancy Olson	Classified	Х	Stephen Eaton	VPAA (Advisory)	
	Gabriela Edmund	ASG Representative	Х	Morgan Bohnsack	Guest	Х	Jayne Sanchez	Recorder	

	Agenda Item	Action/Decision	Owner/Person Responsible	Complete Date	Status
	Call to Order: 9:00 a.m.				
1.	Approve Agenda	Approved			Completed
2.	IEC General Recommendations: Continued Discussion	Draft Revision	Yuan	3/5/14	Carried Forward

- Carl Yuan reviewed the preliminary draft of the IEC General Recommendations from the 2/5/14 discussion.
- The committee held general dialogue regarding the content and presentation of the various elements included.
- The committee was divided into small groups to continue discussion and prepare revisions.
- Suggestions for revisions were reported out and recorded.
- Carl will send revised draft to members for review.

3. O	ther: ALO Workshop Update	Information	Eaton	Completed	
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Stephen Eaton provided the committee with the following information regarding upcoming accreditation requirements:

The U.S. Department of Education is requiring institutions to set **standards for satisfactory performance in achieving student success (learning and achievement).** Learning is defined as what ends up in a student's brain. Achievement is what ends up in their pocket (certificates, degrees, licensures, etc.) The ACCJC will be monitoring whether we have set those standards and how we assess the College's achievement of those standards.

Adjourn: 10:05 a.m.

IEC Budget Allocation General Recommendations

During the course of the 2013–14 academic year, the Institutional Effectiveness Committee (IEC) evaluated Budget Allocation Proposals (BAPs) based on close reading of the Program Review documentation for evidence and factual support. The IEC discussed whether to incorporate larger-scale issues of campus need into the evaluation process. While IEC's role should continue to involve close reading of submitted documents, the committee did identify a few general trends that, if addressed, would lead toward sustainable continuous quality improvement:

- The Vice Presidents are encouraged to more fully review and complete the administrative portion of
 the BAPs. This would include identifying possible and alternate funding sources. Some inexpensive
 requests may not need to go through the BAP process, since they can be funded from existing budget
 categories. VPs should look carefully at BAPs from their departments to make sure they need to be
 sent forward.
- Full-time faculty are needed for support with development of programs and other state and
 accreditation requirements in several programs which are consistently high in enrollment, especially
 CTE programs, such as Industrial Maintenance Mechanic Technology–IMMT; Management–MGMT;
 Administration of Justice–ADJU; and Child Development–CHLD.
- 3. A need exists to establish a system for compensating adjunct faculty for additional program support duties— including program reviews, curriculum updates, pre-requisite updates, and other institution, accreditation, and state requirements—if full time faculty is not available.
- 4. Facility and technology upgrades across campus are needed to enhance institutional effectiveness leading to increased student success.
- 5. Many departments identified staff shortages affecting efficiency and services to students, staff, and the community, we should consider:
 - a) Requests for specific positions such as telephone operator, receptionist, and business office support. Some positions are currently filled by part-time staff, which is unsustainable.
 - b) Limit overtime and overuse of existing staff by reinstating part-time positions back to full time status from recent cutbacks, reorganization, and/or adding full-time staff. This will also allow us to restore eliminated hours that have impacted services.

AGENDA March 5, 2014 9:00 a.m. LRC Conference Room (L-4)

BCC Strategic Priorities:

- Foster an innovative learning environment that respects diversity
- Provide students a successful college learning experience
- Promote and support student engagement
- Cultivate and enhance local partnerships
- Attract, retain, and develop excellent employees
- Strengthen college planning and informed decision-making

- 1. Approve Agenda
- 2. Approve Minutes (1/29/14; 2/5/14; 2/12/14; 2/19/14; 2/26/14)
- 3. IEC General Recommendations: Continued Discussion
- 4. Report out from All College Meeting: Mission Statement Exercise (Yuan)
- 5. Report out from Program Review Committee: *Proposed Training Schedule* (Young)
- 6. Other

IEC: Meeting Agenda 2014.03.05

	March 5, 2014 9:00 a.m. LRC Conference Room (L-4)							
X	Carl Yuan	(CHAIR) Dean, RD&P	Х	Sandi Thomas	Management		Sally VanDenBerg	President, AS (Advisory)
	Penny Shreve	Dean of Instruction	Х	Kim Young	Management		George Walters	VPAS (Advisory)
X	Nance Nunes-Gill	SLO Coordinator	X	Dayleen Hubby	Classified		Jim Daniels	VPSS (Advisory)
Х	Kyri Freeman	Academic Senate	Х	Nancy Olson	Classified	Х	Stephen Eaton	VPAA (Advisory)
	Gabriela Edmund	ASG Representative				Х	Jayne Sanchez	Recorder

	Agenda Item	Action/Decision	Owner/Person Responsible	Complete Date	Status			
	Call to Order: 9:02 a.m.							
1.	Approve Agenda	Approved			Completed			
2.	Approve Minutes: (1/29/14; 2/5/14; 2/12/14; 2/19/14; 2/26/14)	Approved			Completed			
3.	IEC General Recommendations	Discussion	Yuan		Carried forward			
	 President DiThomas joined the meeting to provide input and guidance regarding the report from IEC to cabinet regarding general trends observed from this cycle of the Budget Allocation Proposal process. The committee discussed the various bullet points of the report and made some minor modifications. C. Yuan will edit the report for re-submission to the President and cabinet. 							
4.	Report out from All College Meeting: Mission Statement Exercise	Discussion	Yuan	3/12/14	Carried forward			

	Mission Statement Exercise	21364331611		3, 12, 11	earried for train			
	C. Yuan reported that he is receiving comments and input regarding the mission statement as a result of the exercise held at							
	the All College meeting on 3/4/14. These will be compiled and brought back to the IEC for the next step in the process.							
5.	Report out from Program Review	Information	Vauna	Completed				
	Committee: Proposed Training Schedule	IIIIOIIIIatioii	Young		Completed			
	K. Young shared the proposed training schedule for non-instructional program review, and extended an invitation to IEC.							

- K. Young shared the proposed training schedule for non-instructional program review, and extended an invitation to IE
 members to participate and/or facilitate applicable training segments.
- S. Eaton indicted that he would work with P. Shreve and S. Thomas to develop a schedule to meet the needs of the instructional areas.
- Request was made for an IEC or PRC representative to present PR philosophy and process at a CSEA meeting to increase understanding and reinforce the importance of Program Review and its place in the integrated planning process.

Adjourn: 10:05 a.m.

AGENDA March 12, 2014 9:00 a.m. LRC Conference Room (L-4)

BCC Strategic Priorities:

- Foster an innovative learning environment that respects diversity
- Provide students a successful college learning experience
- Promote and support student engagement
- Cultivate and enhance local partnerships
- Attract, retain, and develop excellent employees
- Strengthen college planning and informed decision-making

- 1. Approve Agenda
- 2. Approve minutes (3/5/14)
- 3. Mission Statement Revision: All College Feedback
- 4. Other

IEC: Meeting Agenda 2014.03.12

	March 12, 2014 9:00 a.m. LRC Conference Room (L-4)							
X	Carl Yuan	(CHAIR) Dean, RD&P		Sandi Thomas	Management	Х	Sally VanDenBerg	President, AS (Advisory)
Х	Penny Shreve	Dean of Instruction	Х	Kim Young	Management		George Walters	VPAS (Advisory)
Х	Nance Nunes-Gill	SLO Coordinator	Х	Dayleen Hubby	Classified		Jim Daniels	VPSS (Advisory)
Χ	X Kyri Freeman Academic Senate X Nancy Olson Classified X Stephen Eaton VPAA (Advisory)							VPAA (Advisory)
	Gabriela Edmund	ASG Representative	Х	Jose Hernandez	Guest	Х	Jayne Sanchez	Recorder

	Agenda Item	Action/Decision	Owner/Person Responsible	Complete Date	Status
	Call to Order: 9:03 am				
1.	Approve Agenda	Tabled			
2.	Approve Minutes: 3/4/14	Tabled		3/26/14	Carried Forward
3.	Mission Statement Revision: All College Feedback	Discussion/Revision	Yuan	3/12/14	Completed

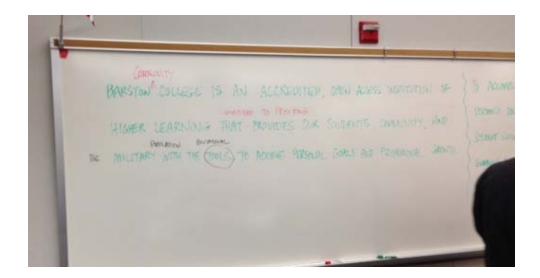
- Carl Yuan reviewed with the committee the comments and feedback received from the mission statement survey distributed at the All College meeting on March 4.
- The committee considered suggestions received from the survey and other sources and made edits and modifications to the proposed mission statement, with the following result:

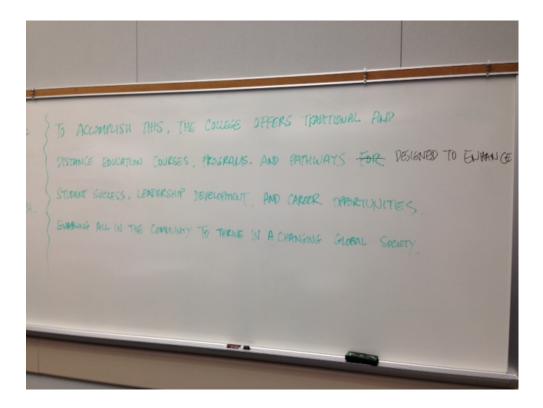
Barstow Community College is an accredited, open access institution of higher learning committed to providing our students, community, and military population with the educational tools to achieve personal goals and professional growth. To accomplish this, the college offers traditional and distance education courses, programs, and pathways designed to enhance student success, leadership development, and career opportunities, enabling all in the community to thrive in a changing global society.

• The proposal will go to April's All College meeting for 2nd reading.

Adjourn: 10:00 am







AGENDA March 26, 2014 9:00 a.m. LRC Conference Room (L-4)

BCC Strategic Priorities:

- Foster an innovative learning environment that respects diversity
- Provide students a successful college learning experience
- Promote and support student engagement
- Cultivate and enhance local partnerships
- Attract, retain, and develop excellent employees
- Strengthen college planning and informed decision-making

- 1. Approve Agenda
- 2. Approve Minutes (3/5/14; 3/12/14)
- 3. IEC Task Timetable for 2014–15
- 4. Evaluation of Strategic Plan: Preview
- 5. Strategic Planning and Program Review Evaluation Process
- 6. BAP Process: Evaluation and Revision (cont.)
- 7. Other

IEC: Meeting Agenda 2014.03.26

	March 26, 2014 9:00 a.m. LRC Conference Room (L-4)							
Х	Carl Yuan	(CHAIR) Dean, RD&P	Х	Sandi Thomas	Management	Х	Sally VanDenBerg	President, AS (Advisory)
Х	Penny Shreve	Dean of Instruction	Χ	Kim Young	Management		George Walters	VPAS (Advisory)
Х	Nance Nunes-Gill	SLO Coordinator	Х	Dayleen Hubby	Classified		Jim Daniels	VPSS (Advisory)
Х	Kyri Freeman	Academic Senate	Nancy Olson	Classified	Х	Stephen Eaton	VPAA (Advisory)	
	Gabriela Edmund	ASG Representative				Х	Jayne Sanchez	Recorder

	Agenda Item	Action/Decision	Owner/Person Responsible	Complete Date	Status	
	Call to Order: 9:00 a.m.					
1.	Approve Agenda	Approved		3/26/14	Completed	
	Approved with modification (Change made to	Item 4 for clarification:	Evaluation of Stra	itegic "Goals.")		
2.	Approve Minutes: 3/5/14; 3/12/14	Approved		3/26/14	Completed	
3.	IEC Task Timetable for 2014–15	Discussion	Yuan	3/26/14	Completed	
	The committee discussed the timetable for th following dates were determined for IEC task		iew (PR)/Budget A	Allocation Propos	al (BAP) cycle. The	
	October 6, 2014: Originators sub	mit PRs and BAPs to VP	'S			
	October 20, 2014: VPs submit PRs	and BAPs to IEC				
	November 3, 2014: BAPs distribute	APs distributed to applicable committees for input				
	December 5, 2014: BAPs returned	d to IEC with committee input				
	January 28, 2015: BAP scoring co	ring completed				
	February 18, 2015: BAP ranking su	bmitted to Budget & Fir	nance Committee			
4.	Evaluation of Strategic Goals: Preview	Information	Eaton	4/2/14	Carried Forward	
	Stephen Eaton advised the committee of the information on this item to the next meeting.	upcoming review of the	college's Strategi	Goals. He will b	ring additional	
5.	Strategic Planning and Program Review Evaluation Process	Information	Yuan	4/2/14	Carried Forward	
	Carl Yuan clarified that these are actually two is preparing to solicit input from various commoverall strategic planning process. The effectivinstrument. The IEC will monitor and docume	nittee members (and ot veness of the program r	hers) regarding th	e effectiveness o	of the committees in the	
6.	BAP Process: Evaluation and Revision (cont.)	Tabled	Yuan	4/2/14	Carried Forward	
	Adjourn: 10:05 a.m.					

IEC: Meeting Minutes 2014.03.26

AGENDA April 2, 2014 9:00 a.m. LRC Conference Room (L-4)

BCC Strategic Priorities:

- Foster an innovative learning environment that respects diversity
- Provide students a successful college learning experience
- Promote and support student engagement
- Cultivate and enhance local partnerships
- Attract, retain, and develop excellent employees
- Strengthen college planning and informed decision-making

- 1. Approve Agenda
- 2. Approve Minutes (3/26/14)
- 3. Strategic Planning Process Evaluation: Procedure and Timeline (Yuan)
- 4. Strategic Goals Annual Review: Procedure and Timeline (Eaton, Yuan)
- 5. BAP Process: Evaluation and Revision (cont.)
- 6. Other

IEC: Meeting Agenda 2014.04.02

	April 2, 2014 9:00 a.m.								
				LRC Confere	ence Room (L-4)				
X	Carl Yuan	(CHAIR) Dean, RD&P		Sandi Thomas	Management	Х	Sally VanDenBerg	President, AS (Advisory)	
X	Penny Shreve	Dean of Instruction	Х	Kim Young	Management	Х	George Walters	VPAS (Advisory)	
Х	Nance Nunes-Gill	SLO Coordinator	Х	Dayleen Hubby	Classified		Jim Daniels	VPSS (Advisory)	
X	Kyri Freeman	Academic Senate		Nancy Olson	Classified	Х	Stephen Eaton	VPAA (Advisory)	
	Gabriela Edmund	ASG Representative				Х	Jayne Sanchez	Recorder	

	Agenda Item	Action/Decision	Owner/Person Responsible	Complete Date	Status
	Call to Order: 9:05 a.m.				
1.	Approve Agenda	Approved			Completed
2.	Approve Minutes: (3/26/14)	Approved			Completed
3.	Strategic Planning Process Evaluation: Procedure and Timeline	Information/Discussion	Yuan	5/7/14	Carried Forward

Carl Yuan reviewed the discussion from the 3/26/14 meeting regarding the evaluation of the Strategic Planning Process (SPP). The following procedure and timeline was outlined:

1.	Surveys distributed to committees	4/1/14
2.	Analysis of results	4/8/14
3.	IEC discussion/recommendations	4/16 – 4/23/14
	a. Notification to committee chairs and members	4/24 – 4/30/14
4.	Present findings at All-College Meeting	5/6/14
5.	Forward formal report to committees	5/7/14

4.	Strategic Goals Annual Review: Procedure	Information/Discussion	Yuan/Eaton	5/7/14	Carried Forward
	and Timeline	IIIIOIIIIatioii/Discussioii	Tuali/Eatoli	5/ / / 14	Carrieu Forwaru

Stephen Eaton distributed copies of the Strategic Priorities/Goals, with notations regarding progress of each goal. He reviewed each Strategic Priority and accompanying Goals, and provided a verbal summary of status and progress to date.

The following procedure and timeline was outlined:

1.	Update by S. Eaton at IEC	4/2/14
2.	Written "Annual Update" to IEC for Review	4/9 – 4/16/14
3.	"Annual Update" to Cabinet/Council	4/17 – 4/30/14
4.	Present at All-College Meeting	5/6/14

5	BAP Process: Evaluation and Revision (cont.)	Discussion	Yuan	4/14/14	Carried Forward
٥	· (cont.)	Discussion	Tuaii	4/14/14	Carried Forwa

Due to the brief time available for review and action, a special meeting will be scheduled for 4/14/14 to complete this item. Members from the Program Review Committee will also be included in the meeting to provide input regarding the process.

6. Other:

- a. Carl Yuan reported that the Mission Statement was presented for second reading and approved at the All College Meeting on 4/1/14; it will go to the Board of Trustees for approval on 4/16/14.
- b. Stephen Eaton reported that the cabinet reviewed the report regarding trends and observations submitted by IEC. The report was well received, with questions asked for clarification. He will report next meeting on the feedback provided.

Adjourn: 10:05 a.m.

AGENDA April 9, 2014 9:00 a.m. LRC Conference Room (L-4)

BCC Strategic Priorities:

- Foster an innovative learning environment that respects diversity
- Provide students a successful college learning experience
- Promote and support student engagement
- Cultivate and enhance local partnerships
- Attract, retain, and develop excellent employees
- Strengthen college planning and informed decision-making

- 1. Approve Agenda
- 2. Approve Minutes (4/2/14)
- 3. All-College Meeting Evaluation Survey
- 4. Strategic Planning Process (SPP) Survey Results
- 5. Strategic Plan/Goals: Spring 2014 Update
- 6. Reminder: Special Meeting Monday, April 14
- 7. Other

IEC: Meeting Agenda 2014.04.09



	April 9, 2014 9:00 a.m. LRC Conference Room (L-4)							
Х	Carl Yuan	(CHAIR) Dean, RD&P	Х	Sandi Thomas	Management	Х	Sally VanDenBerg	President, AS (Advisory)
Х	Penny Shreve	Dean of Instruction		Kim Young	Management		George Walters	VPAS (Advisory)
Х	Nance Nunes-Gill	SLO Coordinator	Χ	Dayleen Hubby	Classified		Jim Daniels	VPSS (Advisory)
Х	Kyri Freeman	Academic Senate	Х	Nancy Olson	Classified	Х	Stephen Eaton	VPAA (Advisory)
	Gabriela Edmund	ASG Representative				Х	Jayne Sanchez	Recorder

	Agenda Item	Action/Decision	Owner/Person Responsible	Complete Date	Status		
	Call to Order: 9:05						
1.	Approve Agenda	Approved			Completed		
2.	Approve Minutes: April 2, 2014	Approved			Completed		
3.	All-College Meeting Evaluation Survey	Information/Discussion	Yuan	TBD	Carried Forward		
	Carl Yuan shared the survey intended to were suggested. In addition, question #1:	•			,		
4.	Strategic Planning Process (SPP) Survey Results	Information/Discussion	Yuan	4/16/30	Carried Forward		
	 Handouts included a summary sheet the past several days, as well as the orange of the past several days, as well as the orange of the past several days, as well as the orange of the past several days, as well as the orange of the past several days, as well as the IEC for the summary sheet will be modified The revised summary, along with the will be sent to cohorts no later than the 4/16 IEC meeting. IEC will discuss the results and preparation. The intent is to present the findings of the past several days. 	compiled comments for each committee be evaluate or compilation into an evaluate to include number of respection in the committee spread of the commit	ach committee. ed and summarize luation report. Co condents as well as eadsheet containi ested to submit th	d by 2 IEC memb horts for each co s committee and ng comprehensiv eir responses by	ers, and those ommittee were assigned. question averages. We response information, 4/15 for discussion at hairs by 4/30.		
5.	Strategic Plan/Goals: Spring 2014 Update	Information/Discussion	Yuan		Completed		
	The draft of the Spring 2014 update to the Strategic Plan Goals was reviewed with the committee. Some minor edits to the report were suggested and will be incorporated into the draft document. The finalized "Annual Update" will be forwarded to the cabinet and council for consideration prior to presentation at the All-College Meeting on 5/6/14.						
6.	Reminder: Special Meeting Monday, April 14	Information	Yuan		Completed		
	Adjourn: 10:00 a.m.						

AGENDA April 16, 2014 9:00 a.m. LRC Conference Room (L-4)

BCC Strategic Priorities:

- Foster an innovative learning environment that respects diversity
- Provide students a successful college learning experience
- Promote and support student engagement
- Cultivate and enhance local partnerships
- Attract, retain, and develop excellent employees
- Strengthen college planning and informed decision-making

- 1. Approve Agenda
- 2. Approve minutes (April 9, 2014)
- 3. BAP Revision (Continued)
- 4. Strategic Planning Process Survey Recommendations

5. Other

IEC: Meeting Agenda 2014.04.16



April 16, 2014 9:00 a.m. LRC Conference Room (L-4)													
X	Carl Yuan	(CHAIR) Dean, RD&P		Sandi Thomas	Management	Х	Sally VanDenBerg	President, AS (Advisory)					
	Penny Shreve	Dean of Instruction		Kim Young	Management		George Walters	VPAS (Advisory)					
	Nance Nunes-Gill	SLO Coordinator		Dayleen Hubby	Classified		Jim Daniels	VPSS (Advisory)					
Х	Kyri Freeman	Academic Senate	Х	Nancy Olson	Classified	Х	Stephen Eaton	VPAA (Advisory)					
	Gabriela Edmund	ASG Representative				Х	Jayne Sanchez	Recorder					

	Agenda Item	Action/Decision	Owner/Person Responsible	Complete Date	Status							
	Call to Order: 9:05 a.m.											
1.	Approve Agenda	Approved			Completed							
2.	Approve Minutes: 4/9/14	Approved			Completed							
3.	BAP Revision (Continued)	P Revision (Continued) Discussion Yuan Carried Fo										
	The committee reviewed the revisions made modifications were discussed. Carl Yuan w	-	•		nal edits and							
4.	Strategic Planning Process Survey Recommendations	Discussion	Yuan		Carried Forward							
	IEC member evaluations of the SPP committee survey results were compiled into a working document for committee review. The committee began discussion regarding the results for Academic Senate and Curriculum Committee. Further review will continue next meeting.											
	Adjourn: 10:00 a.m.											

AGENDA April 23, 2014 9:00 a.m. LRC Conference Room (L-4)

BCC Strategic Priorities:

- Foster an innovative learning environment that respects diversity
- Provide students a successful college learning experience
- Promote and support student engagement
- Cultivate and enhance local partnerships
- Attract, retain, and develop excellent employees
- Strengthen college planning and informed decision-making

- 1. Approve Agenda
- 2. Approve Minutes (4/16/14)
- 3. Procedure for finalization and distribution of SPP evaluations/recommendation to committees
- 4. SPP Survey Recommendations: Continued discussion
- 5. Other

IEC: Meeting Agenda 2014.04.23



April 23, 2014 9:00 a.m. LRC Conference Room (L-4)												
Х	Carl Yuan	(CHAIR) Dean, RD&P	Х	Sandi Thomas	Management	Х	Sally VanDenBerg	President, AS (Advisory)				
Х	Penny Shreve	Dean of Instruction	Χ	Kim Young	Management		George Walters	VPAS (Advisory)				
Х	Nance Nunes-Gill	SLO Coordinator	Χ	Dayleen Hubby	Classified		Jim Daniels	VPSS (Advisory)				
Х	Kyri Freeman	Academic Senate		Nancy Olson	Classified	Х	Stephen Eaton	VPAA (Advisory)				
	Gabriela Edmund	ASG Representative				Х	Jayne Sanchez	Recorder				

	Agenda Item	Action/Decision	Owner/Person Responsible	Complete Date	Status
	Call to Order: 9:05 a.m.				
1.	Approve Agenda	Approved			Completed
2.	Approve Minutes: 4/16/14	Approved			Completed
3.	Procedure for finalization and distribution of SPP evaluations/ recommendation to committees	Information	Yuan		Completed

Carl Yuan reviewed the procedure to be used for the SPP evaluations:

- The IEC will determine recommendations for each committee
- The recommendations will be sent to committee chairs for review and/or rebuttal
- Final results will be distributed to the full committees for consideration and use in improving internal processes

- The members reviewed the evaluation summaries for the committees. Several comments and observations were made regarding individual committee summaries, which will be incorporated into the final report.
- In addition, the following points were brought forward:
 - A question was raised regarding consistency among the summaries: if one committee has observations and recommendations, should all committees have them?
 - The report should differentiate between trends and isolated comment(s)
 - The report should clearly separate the raw comments from the surveys and the summaries and comments made by evaluators
- The final report will be shared with the members prior to sending out to committee chairs.

Adjourn: 10:00 a.m.

Institutional Effectiveness Committee

Agenda – April 30, 2014; 9:00 a.m.; LRC Conference Room (L-4)

- 1. Approve Agenda
- 2. Strategic Planning Process Evaluation Committee Survey Results Final Draft
- 3. BAP Revision Update
- 4. Student Success Scorecard
- 5. Other





	April 30, 2014 9:00 a.m. LRC Conference Room (L-4)													
X	Carl Yuan	(CHAIR) Dean, RD&P	Χ	Sandi Thomas	Dean of Instruction CTE	X	Sally VanDenBerg	President, (AS (Advisory)						
Х	Penny Shreve	Dean of Instruction	X	Kim Young	Management		George Walters	VPAS (Advisory)						
Х	Nance Nunes-Gill	SLO Coordinator		Dayleen Hubby	Classified		Jim Daniels	VPSS (Advisory)						
X	Kryi Freeman	Academic Senate	X	Nancy Olson	Classified		Stephen Eaton	VPAA (Advisory)						
	Gabriela Edmund	ASG Representative					Jayne Sanchez	Recorder						

	Agenda Item	Action/Decision	Owner/Person Responsible	Complete Date	Status							
	Call to Order 9:05											
1.	Approve Agenda	Approved			Completed							
	Penny Shreve moved, Sally VanDenBerg second, all approved											
2.	Strategic Planning Process Evaluation – Committee Survey Results Final Draft		Carl Yuan									
	After much discussion – the IEC Chair will send out to the respective committee's chairs/leads the compiled survey results for review and the opportunity to respond (rebuttal). The due date to receive information back is Friday May 2 nd , no later than Monday May 5 th . Once the rebuttals are received a final draft will be sent out to all IEC members to review prior to the All College meeting to be held on May 6 th .											
3.	BAP Revision Update		Carl Yuan									
	Carl will follow-up with the responsible parinformation is due by May 6 th .	ties for HR Request dra	ft, Technology dra	oft, and Facilities	Request draft. The							
4.	Student Success Scorecard		Carl Yuan									
	Carl shared with the committee what he had recommendations were made in regards to counselor ratio, etc.											
6.	Other:		Kim Young									
	Kim Young gave a brief synopsis on an artic take and then of course as to Higher Educa				tion as per Businesses							
	Adjourn: 9:56											

AGENDA May 7, 2014 9:00 a.m. LRC Conference Room (L-4)

BCC Strategic Priorities:

- Foster an innovative learning environment that respects diversity
- Provide students a successful college learning experience
- Promote and support student engagement
- Cultivate and enhance local partnerships
- Attract, retain, and develop excellent employees
- Strengthen college planning and informed decision-making

- 1. Approve Agenda
- 2. Approve Minutes (4/23/14; 4/30/14)
- 3. Dr. DiThomas
- 4. Meeting Schedule for Summer
- 5. BAP Revision (Continued)
- 6. Other

IEC: Meeting Agenda 2014.05.07

May 7, 2014 9:00 a.m. LRC Conference Room (L-4)													
X	Carl Yuan	(CHAIR) Dean, RD&P		Sandi Thomas	Management	Х	Sally VanDenBerg	President, AS (Advisory)					
X	Penny Shreve	Dean of Instruction		Kim Young	Management		George Walters	VPAS (Advisory)					
Х	Nance Nunes-Gill	SLO Coordinator		Dayleen Hubby	Classified		Jim Daniels	VPSS (Advisory)					
Х	Kyri Freeman	Academic Senate	Х	Nancy Olson	Classified	Х	Stephen Eaton	VPAA (Advisory)					
	Gabriela Edmund	ASG Representative				Х	Jayne Sanchez	Recorder					

	Agenda Item	Action/Decision	Owner/Person Responsible	Complete Date	Status								
	Call to Order: 9:03												
1.	Approve Agenda	Approved			Completed								
2.	Approve Minutes: 4/23/14; 4/30/14	Approved			Completed								
3.	Dr. DiThomas	Information	DiThomas		Completed								
	Dr. DiThomas thanked the committee for the large body of work completed, especially the recent process and committee evaluations and reports produced.												
4.	Meeting Schedule for Summer	Discussion	Yuan		Completed								
	Today's meeting will be the last for the spr The IEC will plan meetings for Wednesday time will be changed to 3:00 p.m. Faculty s	on the third week of Jui	ne and July, which	will coincide wit	th the BOT meeting. The								
5.	BAP Revision (Continued)	Discussion	Yuan		Carried Forward								
	The committee reviewed the revised BAP as well as the proposed questions for inclusion in the HR section. Several suggestions and comments will be incorporated into the final version, which will be sent to members for consideration and approval.												
	Adjourn: 10:05 a.m.												

INSTITUTIONAL EFFECTIVENESS COMMITTEE

Attendance 2013–2014

	SPRING 2014	1.15 2014	1.22 2014	1.29 2014	2.05 2014	2.12 2014	2.19 2014	2.26 2014	3.05 2014	3.12 2014	3.26 2014	4.02 2014	4.09 2014	04.16 2014	04.23 2014	04.30 2014	05.07 2014
Carl Yuan	(CHAIR) Dean, RD&P	Х	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Х
Penny Shreve	Dean of Instruction		Χ	Χ		Χ	Χ	Χ		Χ	Χ	Χ	Χ		Χ	Χ	Х
Nance Nunes-Gill	SLO Coordinator	Х	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ		Χ	Χ	Х
Kyri Freeman	Academic Senate	Х	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Х
Gabriela Edmund	Associated Students																
Sandi Thomas	Management	Х	Χ	Χ	Χ				Χ		Χ		Χ		Χ	Χ	
Kim Young	Management	Х	Χ	Χ				Χ	Χ		Χ	Χ			Χ	Χ	
Dayleen Hubby	Classified	Х	Χ	Χ	Χ			Χ	Χ	Χ	Χ	Χ	Χ		Χ		
Nancy Olson	Classified	Х	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ		Х	Χ		Χ	
Sally VanDenBerg	President, AS (Advisory)	Х	Χ	Χ	Χ	Χ	Χ	Χ		Χ	Χ	Χ	Х	Χ	Χ	Χ	Χ
George Walters	VPAS (Advisory)			Χ								Χ					
Jim Daniels	VPSS (Advisory)																
Stephen Eaton	VPAA (Advisory)	Х	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ		Χ
Morgan Bohnsack	Guest					Χ	Χ	Χ									
Jayne Sanchez	Recorder	Х	Х	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ		Х

	FALL 2013	8.28 2013	9.04 2013	9.11 2013	10.02 2013	10.16 2013	10.23 2013	10.30 2013	11.06 2013	11.13 2013	11.18 2013	11.20 2013	11.25 2013	12.4 2013	12.9 2013	12.11 2013
Carl Yuan	(CHAIR) Dean, RD&P						Х	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ
Penny Shreve	Dean of Instruction	Х		Χ	Χ		Χ	Χ	Χ		Χ	Χ	Χ	Χ	Χ	
Nance Nunes-Gill	SLO Coordinator	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ		Χ	Χ
Kyri Freeman	Academic Senate	Χ	Χ	Χ	Χ	Χ		Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ
Gabriela Edmund	Associated Students	Χ	Χ	Χ			Χ	Χ	Χ	Χ						
Sandi Thomas	Management	Χ	Χ	Χ	Χ					Χ	Χ	Χ	Χ			Χ
Kim Young	Management	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ		Χ		Χ
Dayleen Hubby	Classified	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ		Χ	Χ	Χ	Χ	Χ
Nancy Olson	Classified	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ		Χ	Χ			Χ
Sally VanDenBerg	President, AS (Advisory)	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ
Virgil Stanford	VPAS (Advisory)	Χ														
Jim Daniels	VPSS (Advisory)	Χ	Χ					Χ								
Stephen Eaton	VPAA (Advisory)	Х	Х	Χ	Χ	Χ	Χ		Χ	Χ	Χ	Χ	Χ	Χ	Χ	
Morgan Bohnsack	Guest														Χ	Χ
Jayne Sanchez	Recorder	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ		Χ	Χ	Χ